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Argyll and Bute Council Comhairle Earra Ghaidheal agus Bhoid

Customer Services

Executive Director: Douglas Hendry



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4 February 2014

NOTICE OF MEETING

A meeting of the HELENSBURGH & LOMOND AREA COMMITTEE will be held in the PILLAR HALLS, HELENSBURGH on TUESDAY, 11 FEBRUARY 2014 at 9:30 AM, which you are requested to attend.

Douglas Hendry
Executive Director - Customer Services

BUSINESS

- 1. APOLOGIES
- 2. DECLARATIONS OF INTEREST
- 3. MINUTES
 - (a) Minutes of Helensburgh and Lomond Area Committee Meeting 10/12/2013 (Pages 1 6)
 - (b) Minutes of Special Meeting of Helensburgh and Lomond Area Committee 14/01/2014 (Pages 7 10)
- **4. SECONDARY SCHOOLS PERFORMANCE AND ATTAINMENT** Report by Head Teacher Geoff Urie. (Pages 11 34)
- 5. ROADS ISSUES QUARTERLY ROADS BUDGET Report by Executive Director of Development and Infrastructure Services (Pages 35 - 48)
- 6. ECONOMIC DEVELOPMENT ACTION PLAN
 Report by Executive Director of Development and Infrastructure Services. (Pages 49 64)

7. THIRD SECTOR GRANT APPLICATIONS

Report by Executive Director of Community Services (Pages 65 - 66)

8. AREA COMMITTEE MEETING CYCLE

Report by Area Governance Manager (Pages 67 - 70)

HELENSBURGH & LOMOND AREA COMMITTEE

Councillor Maurice Corry

Councillor Vivien Dance

Councillor George Freeman (Vice-Chair)

Councillor David Kinniburgh

Councillor Robert Graham MacIntyre

Councillor Aileen Morton

Councillor Ellen Morton

Councillor Gary Mulvaney (Chair)

Councillor James Robb

Councillor Richard Trail

Shirley MacLeod, Area Governance Manager

Contact: Lynsey Innis, Area Governance Assistant - 01546 604338

MINUTES of MEETING of HELENSBURGH & LOMOND AREA COMMITTEE held in the PILLAR HALL, VICTORIA HALLS, HELENSBURGH on TUESDAY, 10 DECEMBER 2013

Present: Councillor George Freeman (Vice Chair)

Councillor Vivien Dance Councillor Robert G Macintyre Councillor Ellen Morton Councillor Richard Trail Councillor David Kinniburgh Councillor Aileen Morton Councillor James Robb

Attending: Shirley MacLeod, Area Governance Manager

Stewart Clark, Contracts Manager

Tom Murphy, Streetscene Area Manager David Clements, IOD Programme Manager Grace MacDonald, Area Manager, Adult Care

Mark Johnstone, Commissioning Team

Jane Fowler, Head of Improvement and H.R.

Campbell Divertie, CHORD Technical Project Manager

1. APOLOGIES

Apologies were intimated from:-

Councillor Maurice Corry and Councillor Gary Mulvaney

2. DECLARATIONS OF INTEREST

There were no declarations of interest.

3. MINUTES

(a) MINUTE OF MEETING

The Minute of the previous meeting held on 8 October 2013 was approved as a true record.

(b) MINUTE OF MEETING

The Minute of the previous meeting of the Community Safety Forum held on 15 November 2013 was noted.

4. PUBLIC QUESTION TIME

There were no questions submitted.

5. AREA SCORECARD

The Committee considered a report with exceptional performance for financial

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quarter 2 of 2013-14 (July to September 2013).

Decision:

Members agreed to note the report.

(Reference: Report by Improvement and Organisational Development Programme Manager, dated 10th December 2013, submitted.)

Councillor James Robb entered the meeting at 9.40am.

6. QUARTERLY EVALUATION - CARE AT HOME PROVISION

The Vice Chair welcomed the new Area Manager for Adult Care, Grace MacDonald to the meeting and general introductions were made. The Committee considered a report providing an update on the findings of the 2nd quarterly evaluation of the Care at Home provision following the externalisation of services on 21st January 2013.

Grace MacDonald advised the Committee that the recommendations outlined in section 2 of the report should be amended to read "That the Committee note the update of the report".

Councillor Freeman requested that Members be provided with information relating to how the Helensburgh and Lomond area compares to other parts of Argyll and Bute in terms of satisfaction rates. Grace MacDonald agreed to provide this information.

Councillor Robb noted that on page 20 of the report there were 3 sets of figures missing. Grace MacDonald agreed to provide these figures by email to Members.

Councillor Trail advised that in terms of the information provided it was not clear how many clients used the framework preferred providers. Grace MacDonald agreed to provide Members with a note of the statistics in this regard.

Decision:

- 1. Members agreed to note the report; and
- 2. To bring the item back to the Business Meeting in March 2014, following the completion of the initial 12 month period review, and requested that the Head of Service attend this meeting to speak to the update report and answer Members questions.

(Reference: Report by Executive Director, Community Services dated 10 December 2013, submitted.)

Councillor Ellen Morton joined the meeting at 10.00am.

7. AMENITY SERVICES SAVINGS

The Committee considered a report proposing a service delivery model for 2014/15 which had been developed following a Member Workshop, a report to the August Area Committee Meeting and a stakeholder engagement meeting.

Decision:

- 1. Members agreed to note the report;
- 2. Members agreed that the service delivery model be taken to Council for approval; and
- 3. An additional recommendation 2.2 be added to the model being taken to Council to read "The Area Committee notes some savings are being made from not maintaining land in private ownership in the Helensburgh and Lomond area."

(Reference: Report by Executive Director, Development and Infrastructure, dated 10 December 2013, submitted.)

8. ROADS ISSUES - QUARTERLY ROADS BUDGET

The Committee considered a report providing information on road maintenance revenue activities being delivered in 2013/14 and the current level of expenditure of the Roads Operations Revenue Budget. Councillor George Freeman requested that the Target Unit Rates for all areas be provided to all Members. Stewart Clark confirmed that he would forward these on.

Decision:

Members agreed to note the report.

(Reference: Report by Executive Director, Development and Infrastructure Services, dated 10 December 2013, submitted.)

9. SOA PROGRESS REPORT

The Committee gave consideration to an update by the Head of Improvement and H.R.

Discussion followed and the Head of Improvement and H.R. advised members of the timescales for submission to the Scottish Government which would be February, 2014.

Decision

- 1. Members agreed to note the update; and
- 2. Noted that there would be an opportunity to review the draft report prior to submission.

(Update: Verbal update by Head of Improvement and H.R.)

10. AREA COMMUNITY PLANNING EVENT

The Committee gave consideration to an update by the Head of Improvement and H.R. She advised that the Community Planning Events which had been scheduled to take place in November had been postponed and that they were now scheduled to take place in February. Following some discussion the group agreed that Thursday 6th February 2014 would be the best date to carry out the events but would seek clarity at the Community Planning Group meeting later in the day that this date was suitable to all.

Decision

- 3. Members agreed to note the update; and
- 4. To agree the proposed date of 6th February 2014 with the Community Planning Group at their meeting later in the day.

(Update: Verbal update by Head of Improvement and H.R.)

Councillor Aileen Morton left the meeting at 11.21am.

11. HELENSBURGH CHORD PROJECT

(a) HELENSBURGH OFF STREET CARPARK PROPOSALS DURING CHORD PROJECT

Members considered a report outlining the off street carpark proposals during phase 2 of the ongoing CHORD works.

Decision:

- 1. Members agreed to note the report; and
- 2. Agreed to the recommendations outlined in section 2 of the report, on the basis that the £10,000 contribution outlined in recommendation 2.2 is made to the Council's car parking budget to offset any loss of car park income as a result of this proposal.

(Reference: Report by CHORD Technical Project Manager, dated 10th December 2013, submitted.)

(b) HELENSBURGH PIER CARPARK - CHORD PROJECT

Members considered a report requesting that during the period of January to March 2014, a section of the non-charging area of the Pier Carpark is used as a temporary storage area.

Decision:

- 1. Members agreed to note the report; and
- 2. Agreed to the recommendations outlined in section 2 of the report.

(Reference: Report by CHORD Technical Project Manager, dated 10th December 2013, submitted.)

The Committee resolved in terms of Section 50A(4) of the Local Government (Scotland) Act 1973, to exclude the public for the following item of business on the grounds that it was likely to involve the disclosure of exempt information as defined in Paragraph 6 of Part 1 of Schedule 7A to the Local Governments (Scotland) Act 1973.

The appropriate paragraphs are:-

E1

Paragraph 6 Information relating to the financial or business affairs of any particular person (other than the authority)

12. OSCR (OFFICE OF THE SCOTTISH CHARITY REGULATOR) REQUIREMENTS FOR ARGYLL AND BUTE COUNCIL TRUST FUNDS

The Committee considered a report outlining the annual accounts of the 21 charitable trusts currently administered by Argyll and Bute Council, for the year ended 31 March 2013.

Decision:

- 1. Members agreed to note the report; and
- 2. Approved the annual accounts for each of the charities for the year ended 31 March 2013 and their filing with the Office of the Scottish Charity Regulator (OSCR).

(Reference: Report by Executive Director, Strategic Finance, dated 10th December 2013, submitted.)

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MINUTES of MEETING of HELENSBURGH & LOMOND AREA COMMITTEE held in the PILLAR HALL, VICTORIA HALLS, HELENSBURGH on TUESDAY, 14 JANUARY 2014

Present: Councillor Gary Mulvaney (Chair)

Councillor George Freeman
Councillor Maurice Corry
Councillor Vivien Dance
Councillor David Kinniburgh
Councillor Councillor Richard Trail

Councillor Robert G MacIntyre

Attending: Charles Reppke, Head of Governance and Law

Audrey Martin, Development Projects & Renewables Manager

Fergus Murray, Development Policy Manager

Mark Lodge, Statutory Planning Officer

Ellen Potter, NVA Angus Farquhar, NVA

The Chair opened the meeting and congratulated, audience member Cardross Community Councillor Tony Davey on his award in the New Year's Honour's List.

1. APOLOGIES

There were no apologies intimated.

2. DECLARATIONS OF INTEREST

Councillor Corry declared a non financial interest in item 3 of the agenda (Local Development Plan) specifically in relation to the Rhu Marina Site and Councillor Trail declared a financial interest in item 3 of the agenda (Local Development Plan), specifically in relation to the Sawmill Field Site.

Due to the nature of business on the agenda it was agreed that agenda item 4 (Kilmahew/St Peters Project) would be taken first.

3. KILMAHEW/ST PETERS PROJECT

Members considered a report outlining the request for development funding in respect of the Kilmahew/St Peter's Project which aims to transform the derelict site of the former St Peter's Seminary buildings and the surrounding woodlands of Kilmahew which has lain abandoned for more than thirty years.

Angus Farquhar of NVA gave a short presentation outlining the monies already secured in terms of the project.

Motion:

Helensburgh and Lomond Area Committee strongly support the application and endorse the work carried out by NVA. Helensburgh and Lomond Area Committee ask the Council to give the project its full support and to grant the £25,000 applied for following the budget meeting on 13th February 2014.

Moved by Councillor Ellen Morton, seconded by Councillor Vivien Dance.

Amendment:

Helensburgh and Lomond Area Committee strongly support the application and endorse the work carried out by NVA. Helensburgh and Lomond Area Committee ask the Council to earmark the £25,000 applied for at the Council meeting on 23rd January 2014.

Moved by Councillor James Robb, seconded by Councillor Richard Trail.

Decision:

The Motion was carried by 8 votes to 2 and the Committee resolved accordingly.

(Ref: Report by Executive Director of Development and Infrastructure Services, dated 14 January 2014.)

4. LOCAL DEVELOPMENT PLAN

In light of the declarations of interest previously intimated the Chair advised that the Members would consider the business of this item as follows:-

- 1. Rhu Marina Site
- 2. Sawmill Field Site; and
- 3. Remainder of the document.

Members considered a report outlining the next stages in taking forward the Proposed Argyll and Bute Local Development Plan Representations to Examination in accordance with the Planning etc (Scotland) Act 2006.

Councillor Maurice Corry left the room during discussion on the Rhu Marina Site.

Rhu Marina Site

Decision:

1. Members unanimously agreed to the recommendations at section 2 of the report.

Councillor Corry re-entered the room for further discussions.

Councillor Trail left the room during discussion on the Sawmill Field Site.

Sawmill Field Site

Decision:

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1. Members unanimously agreed to the recommendations at section 2 of the report.

Councillor Trail re-entered the room for further discussions.

Remainder of the document

Decision:

1. Members unanimously agreed to the recommendations at section 2 of the report subject to the following amendments:

Page 17 – overview of second paragraph

In terms of the business and industrial land supply the need for this land was confirmed by studies which were carried out by Ryden Property Consultants on behalf of Scottish Enterprise. The issue was considered by reporters at the last local plan inquiry, who confirmed the allocation of the site for business and industry (see core document-----, chapter -----)

Page 23 – second paragraph

Delete sentence – "This study has been selectively referred to by a number of Objectors, none of whom have submitted any other form of landscape analysis from qualified landscape architects to counter the content of the commissioned study."

Page 33

The addition of a sentence outlining the integrated affordable housing position.

(Ref: Report by Executive Director of Development and Infrastructure Services, dated 14 January 2014.)

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Hermitage Academy



Performance Report

2013-14

- 1. Curriculum
- 2. Attainment and Achievement
- 3. Learning and Teaching
- 4. Support
- 5. Ethos
- 6. Resources
- 7. Management and Leadership

Curriculum Vision Statement

Hermitage Academy aims to provide an education for all of our young people which will enable them to achieve their potential, experience success

and be well prepared for life beyond school.

G.T. Urie Headteacher Jan 2014

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Curriculum

Under a Curriculum for Excellence the school now offers a Broad General Education from S1 to S3. This allows pupils to be fully engaged in the curriculum and allows for breadth and depth of study. Pupils are not resentful of having to do certain subjects, which may have been the case under the old curriculum model.

In Senior School the students have a broad range and level of subjects to choose from. Courses are available for all students and range from Access to Advanced Higher. The school has also introduced Enhancement Courses for students in Senior School. All these measures mean that students are far more engaged with the school and are aiming for positive destinations

Curriculum for Excellence Update

We have a successful transition from primary to secondary – through the *Hooked on Hermitage* transition project - which leads into a **broad general education** through S1 to S3 with all subjects available to all pupils.

In Junior School - S1 to S3 courses are constructed around the Curriculum for Excellence **Experiences and Outcomes** taking pupils through Level 3 and towards Level 4 in S3 with **Inter-disciplinary Learning** being delivered through a number of whole school initiatives – *Hooked on Hermitage*, *Health Month*, etc. – plus ad hoc inter-departmental activities.

Tracking and monitoring is undertaken to provide an accurate picture of individual performance as progress is made through levels with individual **Personal Learning Plans** being used to support this and engage pupils and parents/guardians in the process. The PLP process builds to the **S3 Graduation** at the end of the session which provides a summary and celebration of pupil progress to that point.

In Senior School, S4 to S6 will comprise **specialist subject teaching** leading to SQA certification with the norm being **two-year courses of study and S5 being the focus year for examinations.**

All pupils will have the opportunity to study **6 subjects**, receiving 4 periods per week for each subject with a further 4 periods a week being available for **enhancement time**. No subjects will be compulsory, although pupil choice will be closely monitored and advice given on appropriateness of choices.

Internal assessments will be used in S4 to provide access to SQA certification (including examination where necessary) for all pupils as a 'back up' and for those intending to leave at the end of S4.

All S4 pupils will be certificated in **Literacy and Numeracy** at the appropriate level.

S6 will provide an opportunity for enhancement or consolidation, depending on the needs of pupils within individual subject areas. Advanced Highers will be available for those who achieved Higher in S5, as will Higher and National 5 for those who achieved the entry level

requirements for these courses in S5. The opportunity will also be available for pupils to re-sit levels if they have been unsuccessful in S5.

In summary, following the broad general education in S1 to S3 during which our young people will develop generic transferable skills and will be encouraged to develop the ability to reflect and engage with their own learning, Academy pupils will move into Senior School where they will have the opportunity to undertake an in-depth focussed study of six subjects up to Higher level at S5, followed by the further enhancement of their studies in S6 through Advanced Higher and other appropriate courses. Consequently, all of the young people who attend Hermitage Academy will have the opportunity to develop their skills and knowledge to the maximum of their potential and will have available to them access to national certification which will make them extremely attractive within the competitive world of university and college applications and in the world of work.



Hermitage Academy – Pathways to Success

		National Qualifications	
	S4	S5	S6
Route 1	Higher, Year 1 – Course Assessments only	Higher, Year 2 – ——————————————————————————————————	Advanced Higher — Course Assessments/ <u>Examination</u>
Route 1	\(\frac{1}{2} \)	National 5, Year 2 – Course Assessments/ Examination/Certification	Higher, Year 2 – NAB Assessments/ Examination
Route 2	National 5, Year 1 – Course Assessments only	National 5, Year 2 – Course Assessment/ Examination/Certification	
Roule 2		National 4, Year 2 – Course Assessments/ Certification (no examination)	National 5 – Course Assessment/ <u>Examination</u>
	National 4, Year 1 Course Assessments only	National 4, Year 2 – Course Assessments/ Certification (no examination)	
Route 3		Access 3, Year 2 – Course Assessments/ Certification (no examination)	National 4, Year 2 – Course Assessments/ <u>Certification (no</u> examination)

Attainment and Achievement

The school has raised the bar in terms of its expectation of attainment and achievement. In Attainment the school is consistently above the Argyll and Bute Council and Scottish Average for SQA results. In achievement, the school has adopted the School of Champions Philosophy which is proving to be hugely influential and beneficial to celebrating achievement and hard work.

% of S4 Pupils who get 3+ Highers in S5

Argyll and Bute Schools								
School	Authority2	Roll	Staff	Ratio	FME	1+ Highers2	3+ Highers	5+ Highers2
Tarbert Academy	Argyll and Bute	104	17.9	5.81	10.6	86	64	43
Hermitage Academy	Argyll and Bute	1323	92.7	14.27	9.6	67	39	15
Lochgilphead Joint Campus	Argyll and Bute	497	43.6	11.4	8.2	48	34	20
Oban High School	Argyll and Bute	1064	76.6	13.89	8.6	53	31	12
Argyll and Bute Average	Argyll and Bute				10.7	53	30	13
Rothesay Academy	Argyll and Bute	324	35.3	9.178	20.4	53	28	12
Islay High School	Argyll and Bute	210	25.2	8.333	4.3	56	25	14
Campbeltown Grammar School	Argyll and Bute	482	47.2	10.21	12.4	41	21	8
Dunoon Grammar School	Argyll and Bute	869	67	12.97	14.1	37	20	11
Tobermory High School	Argyll and Bute	142	21.6	6.574	7.6	48	19	4
Tiree High School	Argyll and Bute	28	11.6	2.414	15.1	14	0	0

As can be seen in the table above Hermitage Academy has produced a very good set of results in comparison to the other schools in Argyll and Bute Council.

Staff:Pupil Ratio (Pupils per teacher)

Argyll and Bute Schools								
School	Authority [®]	Roll	Staff	Ratio	FME	1+ Highers	3+ Highers	5+ Highers2
Tiree High School	Argyll and Bute	28	11.6	2.414	15.1	14	0	0
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Oban High School	Argyll and Bute	1064	76.6	13.89	8.6	53	31	12
Hermitage Academy	Argyll and Bute	1323	92.7	14.27	9.6	67	39	15

This table is highlighting the number of pupils per teacher. This figure has an impact on class sizes. Class Sizes in Hermitage Academy are mainly at or close to their maximum of 33 in Junior School and 30 in Senior School.

He	ermitage Academy	SQ	A Res	ults Sı	umma	ry Tak	ole		— (
		2005	2006	2007	2008	2009	2010	2011	2012	2013
	S 4 SG / NQ									
НА	5+ @ Level 5	46	45	40	37	35	43	43	48	42
A&B		42	38	36	37	36	39	37	42	39
Scot								36	37	38
НА	5+ @ Level 4	90	89	86	86	80	85	76	87	83
A&B		85	80	83	84	81	84	79	83	80
Scot								79	80	82
НА	5+ @ Level 3	96	96	96	96	90	94	92	94	91
A&B		95	94	95	94	92	94	92	95	93
Scot								93	94	95
	S5 Highers									
НА	5+ @ A to C	8	14	14	9	11	9	16	14	15
A&B		9	12	9	10	10	9	13	11	13
Scot								12	12	13
НА	3+ @ A to C	26	28	26	28	26	26	32	28	39
A&B		20	26	21	25	24	24	27	25	30
Scot								26	27	28
НА	1+ @ A to C	56	47	46	55	48	53	57	53	67
A&B	O 11 1	41	46	41	45	46	48	49	46	53
Scot								45	47	48
	Highers by End o	of S6								
НА	5+ @ A to C				24	27	27	24	33	28
A&B					19	23	22	23	27	23
Scot								24	26	26
НА	3+ @ A to C				33	41	38	42	48	43
A&B					31	36	34	37	38	38
Scot								35	37	38
НА	1+ @ A to C				53	59	58	67	71	62
A&B					48	52	55	58	58	53
	Advanced Higher	rs								
HA	1+ Pass A to C	21	19	22	18	25	25	29	33	25
A&B	1+ Pass A to C	16	13	16	13	17	15	16	21	15
Scot								16	16	17
				ouncil Ave Council A						
				ouncil Ave						
	ures are based on the S4 roll									

Explanation of Table

The results displayed are the main National Indicators of

For S4	5+ Standard Grade (or equivalent) at Credit Level	[LEVEL 5]
For S5	5+, 3+ and 1 Higher	[LEVEL 6]
For S6	1+ at Advanced Higher	[LEVEL 7]

Other results have also been included, importantly the S5/S6 Highers – that is the qualifications the pupils will have achieved on leaving school at the end of S6.

The results are all Post-Appeal, except for 2013 which is pre-appeal.

The percentages are based on the roll of the S4 in the school for that year. Thus the S5 Higher results are a percentage of those pupils who were in S4. This means that pupils who leave school or who move to another school are still counted in the statistics.

Therefore of all the pupils who started S4 in 2012

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15% gained at least 5 Highers in 2013 39% gained at least 3 Highers in 2013 67% gained at least 1 Higher in 2013
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Following a group through ie the S4 in 2011

14% gained at least 5 Highers in 2012 28% gained at least 3 Highers in 2012 53% gained at least 1 Higher in 2012

Then in S6

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28% gained at least 5 Highers in 2013 43% gained at least 3 Highers in 2013
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That means that 28% of all the pupils who started S4 in Hermitage Academy went on to achieve at least 5 Highers and 43% at least 3 Highers and 62% achieved at least one Higher.

The colour scheme reflects Hermitage Academy's results compared to the Argyll and Bute average. The Scottish Average has also been added where available.

SOA Results Trends

The school has continued to show an overall trend of improvement in the SQA Examination Diet of 2013 in most areas.

As can be seen from the table Hermitage Academy exceeds the Argyll and Bute average in almost every category. This reflects the school's position in the authority in terms of results. It should also be noted that over 25% of the Secondary pupils of Argyll and Bute schools attend Hermitage Academy. Therefore the impact of Hermitage Academy's results on the results of the Authority is considerable.

S4 Results

At **Standard Grade** the % of pupils attaining Credit, General and Foundation has remained relatively high but down on last year.

• Last year 2012 was the highest % of pupils attaining 5+ Credit Awards at 48% since current records began in 2005 and this year this has gone down however the overall trend is upwards.

S5 Higher Results

At S5 **Higher**, are considerably up on last year's figure. The pass rate is well above the Council average and on an overall upward trend.

- Slight increase in 5+ awards
- Considerable increase in 3+ and 1+ Awards at Higher
- A number of pupils just missed getting five As due to one or two weaker subjects.
- Two pupils got five A Band 1 passes.

Advanced Higher Results

Last year at **Advanced Higher** the number of pupils achieving at least one Advanced Higher rose again to the highest ever at 33% - this will be one of the highest rates in state sector schools in Scotland. The figure has dropped down this year but still remains well above Council and Scottish averages.

- S6 Advanced Higher Increase in presentations.
- Increase in awards at A, B & C.
- Decrease in No Awards

The next four tables show how Hermitage Academy is doing in comparison to the HMIe Comparator Schools for Hermitage Academy. These are schools that are seen to be the

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closest in terms of catchment area, rurality and other socio-economic factors.

$\ \, HMIe\ Comparator\ Schools\ for\ Hermitage\ Academy\ : Five+Highers$

HMIe Comparator Schools for Hermitag	ge Academy							
School	Authority [®]	Roll	Staff	Ratio	FME	1+ Highers	3+ Highers2	5+ Highers?
Eastwood High School	East Renfrew	980	86.2	11.37	10.9	66	45	24
Largs Academy	North Ayrshire	1080	81.6	13.24	8.3	54	36	22
St Ninian's High School	East Dunbarton	759	62.8	12.09	10.8	62	37	20
Perth Academy	Perth and Kinross	1000	83.3	12	8.5	52	36	18
Perth High School	Perth and Kinross	1460	109.2	13.37	6.2	54	35	17
St Joseph's College	Dum and Gal	765	65	11.77	8.8	56	34	17
Dumfries Academy	Dum and Gal	617	59.4	10.39	16.4	47	28	17
Park Mains High School	Renfrewshire	1360	90.4	15.04	7.9	52	32	16
Hermitage Academy	Argyll and Bute	1323	92.7	14.27	9.6	67	39	15
Balwearie High School	Fife	1629	138.2	11.79	17.6	49	33	15
Inverurie Academy	Aberdeenshire	910	72.9	12.48	5	48	31	15
Our Lady's H S - Cumbernauld	North Lanark	915	68.8	13.3	13.4	52	34	15
Mackie Academy	Aberdeenshire	1085	85.4	12.7	3.2	46	30	13
West Calder High School	West Lothian	957	71.2	13.44	14.5	48	27	13
Bridge Of Don Academy	Aberdeen City	617	49.5	12.46	5.5	45	26	12
Prestwick Academy	South Ayrshire	1202	88.1	13.64	13.3	55	31	11
Dunfermline High School	Fife	1521	107.8	14.11	15.4	46	28	11
Montrose Academy	Angus	851	70.8	12.02	12.6	46	28	10
Broxburn Academy	West Lothian	905	73.3	12.35	17.2	44	23	10
Galashiels Academy	Scottish Borders	882	68.5	12.88	13.7	42	25	8
Lasswade High School Centre	Midlothian	1315	99.6	13.2	14.4	43	22	7

HMIe Comparator Schools for Hermitage Academy: Three + Highers

HMIe Comparator Schools for Hermitag	ge Academy							
School	Authority2	Roll	Staff	Ratio	FME	1+ Highers2	3+ Highers 2	5+ Highers2
Eastwood High School	East Renfrew	980	86.2	11.37	10.9	66	45	24
Hermitage Academy	Argyll and Bute	1323	92.7	14.27	9.6	67	39	15
St Ninian's High School	East Dunbarton	759	62.8	12.09	10.8	62	37	20
Largs Academy	North Ayrshire	1080	81.6	13.24	8.3	54	36	22
Perth Academy	Perth and Kinross	1000	83.3	12	8.5	52	36	18
Perth High School	Perth and Kinross	1460	109.2	13.37	6.2	54	35	17
St Joseph's College	Dum and Gal	765	65	11.77	8.8	56	34	17
Our Lady's H S - Cumbernauld	North Lanark	915	68.8	13.3	13.4	52	34	15
Balwearie High School	Fife	1629	138.2	11.79	17.6	49	33	15
Park Mains High School	Renfrewshire	1360	90.4	15.04	7.9	52	32	16
Inverurie Academy	Aberdeenshire	910	72.9	12.48	5	48	31	15
Prestwick Academy	South Ayrshire	1202	88.1	13.64	13.3	55	31	11
Mackie Academy	Aberdeenshire	1085	85.4	12.7	3.2	46	30	13
Dumfries Academy	Dum and Gal	617	59.4	10.39	16.4	47	28	17
Dunfermline High School	Fife	1521	107.8	14.11	15.4	46	28	11
Montrose Academy	Angus	851	70.8	12.02	12.6	46	28	10
West Calder High School	West Lothian	957	71.2	13.44	14.5	48	27	13
Bridge Of Don Academy	Aberdeen City	617	49.5	12.46	5.5	45	26	12
Galashiels Academy	Scottish Borders	882	68.5	12.88	13.7	42	25	8
Broxburn Academy	West Lothian	905	73.3	12.35	17.2	44	23	10
Lasswade High School Centre	Midlothian	1315	99.6	13.2	14.4	43	22	7

HMIe Comparator Schools for Hermitage Academy: One + Highers

HMIe Comparator Schools for Hermitag	ge Academy							
School	Authority®	Roll	Staff	Ratio	FME	1+ Highers	3+ Highers2	5+ Highers2
Hermitage Academy	Argyll and Bute	1323	92.7	14.27	9.6	67	39	15
Eastwood High School	East Renfrew	980	86.2	11.37	10.9	66	45	24
St Ninian's High School	East Dunbarton	759	62.8	12.09	10.8	62	37	20
St Joseph's College	Dum and Gal	765	65	11.77	8.8	56	34	17
Prestwick Academy	South Ayrshire	1202	88.1	13.64	13.3	55	31	11
Largs Academy	North Ayrshire	1080	81.6	13.24	8.3	54	36	22
Perth High School	Perth and Kinross	1460	109.2	13.37	6.2	54	35	17
Perth Academy	Perth and Kinross	1000	83.3	12	8.5	52	36	18
Our Lady's H S - Cumbernauld	North Lanark	915	68.8	13.3	13.4	52	34	15
Park Mains High School	Renfrewshire	1360	90.4	15.04	7.9	52	32	16
Balwearie High School	Fife	1629	138.2	11.79	17.6	49	33	15
Inverurie Academy	Aberdeenshire	910	72.9	12.48	5	48	31	15
West Calder High School	West Lothian	957	71.2	13.44	14.5	48	27	13
Dumfries Academy	Dum and Gal	617	59.4	10.39	16.4	47	28	17
Mackie Academy	Aberdeenshire	1085	85.4	12.7	3.2	46	30	13
Dunfermline High School	Fife	1521	107.8	14.11	15.4	46	28	11
Montrose Academy	Angus	851	70.8	12.02	12.6	46	28	10
Bridge Of Don Academy	Aberdeen City	617	49.5	12.46	5.5	45	26	12
Broxburn Academy	West Lothian	905	73.3	12.35	17.2	44	23	10
Lasswade High School Centre	Midlothian	1315	99.6	13.2	14.4	43	22	7
Galashiels Academy	Scottish Borders	882	68.5	12.88	13.7	42	25	8

HMIe Comparator Schools for Hermitage Academy: Staff:Pupil Ratio

HMIe Comparator Schools for Hermitag	ge Academy							
School	Authority®	Roll	Staff	Ratio	FME	1+ Highers	3+ Highers	5+ Highers
Dumfries Academy	Dum and Gal	617	59.4	10.39	16.4	47	28	17
Eastwood High School	East Renfrew	980	86.2	11.37	10.9	66	45	24
St Joseph's College	Dum and Gal	765	65	11.77	8.8	56	34	17
Balwearie High School	Fife	1629	138.2	11.79	17.6	49	33	15
Perth Academy	Perth and Kinross	1000	83.3	12	8.5	52	36	18
Montrose Academy	Angus	851	70.8	12.02	12.6	46	28	10
St Ninian's High School	East Dunbarton	759	62.8	12.09	10.8	62	37	20
Broxburn Academy	West Lothian	905	73.3	12.35	17.2	44	23	10
Bridge Of Don Academy	Aberdeen City	617	49.5	12.46	5.5	45	26	12
Inverurie Academy	Aberdeenshire	910	72.9	12.48	5	48	31	15
Mackie Academy	Aberdeenshire	1085	85.4	12.7	3.2	46	30	13
Galashiels Academy	Scottish Borders	882	68.5	12.88	13.7	42	25	8
Lasswade High School Centre	Midlothian	1315	99.6	13.2	14.4	43	22	7
Largs Academy	North Ayrshire	1080	81.6	13.24	8.3	54	36	22
Our Lady's H S - Cumbernauld	North Lanark	915	68.8	13.3	13.4	52	34	15
Perth High School	Perth and Kinross	1460	109.2	13.37	6.2	54	35	17
West Calder High School	West Lothian	957	71.2	13.44	14.5	48	27	13
Prestwick Academy	South Ayrshire	1202	88.1	13.64	13.3	55	31	11
Dunfermline High School	Fife	1521	107.8	14.11	15.4	46	28	11
Hermitage Academy	Argyll and Bute	1323	92.7	14.27	9.6	67	39	15
Park Mains High School	Renfrewshire	1360	90.4	15.04	7.9	52	32	16

Conclusion and Action Points

As can be seen from these four tables, Hermitage Academy is a school which is achieving very well in relation to the Comparator Schools

Ranked 9th in Five Highers Ranked 2nd in Three plus Highers Ranked 1st in One plus Highers

The school has a very good system of Self Evaluation in SQA results. All Principal Teachers have submitted their SQA analysis, detailing the areas of strength and the areas that need to be developed. This process has looked at results in greater depth with Fyfe data analysis, with a focus on continual improvement. Where there had been identified underperformances those with the subject responsibilities have submitted detailed plans and proposals to tackle underachievement. There has been a series of meetings to discuss matters and to finalise action plans and these have now been approved by the Senior Management Team. There is ongoing liaison between the Senior Leadership Team and Principal Teachers throughout the session to track progress.

Initial Action Points

- Continue the excellent progress being made in most subject areas
- Work with Departments who may be underachieving in setting higher expectations for their pupils, to course the pupils at the level that they are achieving in other subjects, to offer support and assistance where needed and to ensure that attainment rises to at least the Council Average in the session ahead.
- A large number of new staff have been appointed, some in Promoted Posts, and this will have a positive impact on pupil attainment.

In conclusion, the results at Hermitage Academy have continued the upward trend established over the last few years.

Learning and Teaching

The Learning and Teaching that is taking place in the school is now fully engaged the pupils of the school. Lessons are well planned and delivered. New initiatives such as the **Hermie 120** zones and lesson starters have had a big impact on attitude in classes.

Support

The staged intervention, early identification of potential barriers to learning and the excellent in class support have been crucial in the widening of the curriculum to be truly inclusive and appropriate for all pupils. There is a first class Guidance Structure and Team, highly effective Support for Learning Department and the recent introduction of the Tutor system coupled with daily *i-time* has been transformational.



The concept of i-time will be explained in a short presentation by Mr Morgan DHT.

School Roll and Staying on rates

Roll and Staying on Rate for Hermitage Academy

Roll and Staying on Rates by Stage

	School Roll								J		Sta	ying on F	Rates				
	S1	S2	S3	S4	S5 Sep	S5 Jan	S6	S5/S6	Adult	Total		S5 Sep	NCD	S5 Jan	NCD	S6	NCD
2013	225	223	238	245	231	221	161	382		1323		95	1	91	1	72	5
2012	217	236	242	242	225	193	192	385	2	1354		94	1	80	4	77	2
2011	243	240	242	240	250	236	186	422		1401		98	1	93	1	81	1
2010	239	235	236	254	230	213	154	367	1	1348		88	3	81	3	70	4

Attendance

Percentage authorised absences for 2012/13											
Percentage of authorised absences for Hermitage Academy for 2012/13											
	S1	S2	S3	S4	S5	S1-S5					
Hermitage Academy	4.60%	5.60%	6.20%	7.60%	5.10%	5.80%					
Argyll and Bute	4.50%	5.20%	5.60%	6.00%	4.80%	5.20%					
Scotland	4.90%	5.80%	6.20%	5.50%	5.10%	5.50%					
Percentage unauthorised a	bsences fo	r 2012/13									
Percentage of unauthorised	d absences	for Hermi	tage Acade	my for 201	12/13						
	S1	S2	S3	S4	S5	S1-S5					
Hermitage Academy	0.90%	1.30%	1.90%	1.90%	2.50%	1.70%					
Argyll and Bute	0.80%	1.30%	1.80%	1.80%	2.50%	1.70%					
Scotland	1.60%	2.20%	2.80%	3.30%	2.80%	2.50%					

Leaver Destinations

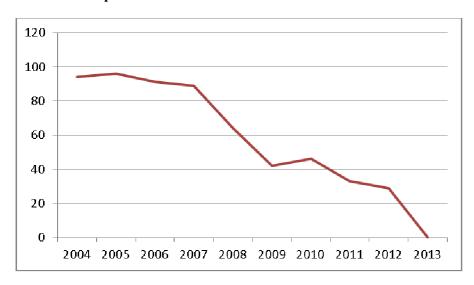
	SCHOOL LEAVER DESTINATION REPORT - COMPARISON OF 2012/13 WITH 2011/12 DATA												
	Secondary School	Total Leavers	Ħ	æ	Training	Employed	Voluntary	Activity Agreement	Unemployed Seeking	Unemployed Not Seeking	Unknown	Total Positive	Total Other
		Nos	%	%	%	%	%	%	%	%	%	%	%
2012-2013	Hermitage Academy	201	42.8	24.9	3	15.9	0	1	10.4	2	0	87.6	12.4
2012-2013	Argyll and Bute Council	875	37.9	21.4	3.7	28.1	0.3	1	6.6	0.9	0	92.5	7.5
2011-2012	Hermitage Academy	213	45.5	25.4	4.2	15.5	0.5	0.5	8	0.5	0	91.5	8.5
2011-2012	Argyll and Bute Council	935	39.7	20.9	3.6	24.9	0.3	0.6	7.6	1.7	0.6	90.1	9.9

As can be seen in the table above, Hermitage Academy is doing very well in preparing pupils for Higher and Further Education and to some extent other Training. In terms of employment the Young People of Helensburgh and Lomond area have to compete with the other Young People in the Central Belt for job opportunities. In comparison to other schools in the area Hermitage Academy students are doing slightly better, in every category.

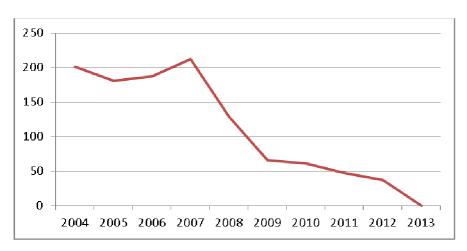
Ethos

Hermitage Academy Behaviour Report Last 10 years

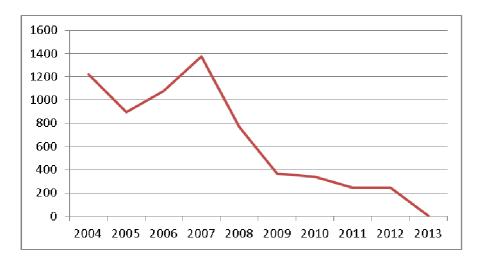
Number of Pupils Excluded



Number of Exclusion Incidents



Number of Openings



For the first time, since records began, with a school population of 1360 the school has had a whole term (Aug – Oct 2013) with no exclusions.

The school has a very calm and friendly approach. The school roll has remained high and currently stands at 1360 pupils. The school offers are large number of extra-curricular activities and trips. The school has partner exchange schools in USA, France, Spain and Germany.

The Hermitage Academy PTA are very supportive financially of clubs and activities in the school, however the biggest financial outlay is the cost of transportation. With so many sports teams it can be a considerable drain on resources to subsidise the travel costs of teams.

The current list of clubs and activities is listed below.

Lunchtime/After school clubs

Name of Club	Day	Time	Venue/ Organiser	Brief description of activity
Wargames and Strategy Card Games Club	Every Lunchtime (Mon-Fri)	1.00 – 1.50	C005 The Drama Studio / Mr Pittom	We play a range of Strategy Card games in favour at the moment are Magic the Gathering, Yu-Gi-Oh and Game of Thrones.
Scripture Union	Wednesday	1.10 – 1.50	A214 - Mr Kerr, Andy Lang, Associate SU Worker	All welcome
Photography Club	Tuesday	3.30 – 4.30	D271 - Mr Paterson & Mr Berrall	A relaxed after school session discussing aspects of photography and using the latest photographic equipment to develop new skills.
Volcano Club	Wednesday lunchtime	1.00 – 1.50	C219 /Mrs Callaghan	This is for S2 pupils who study the Power of Nature topic.
Creative Writing and Imaginative Drawing	Wednesday	1.00 – 1.50	D221/ Mrs Ryan & Mrs Reynolds	Develop the Creative Writing and Imaginative Drawing skills and to produce your own printed book. Currently closed to new members
Supporting young people from Service Families	Wednesday	1.20 – 1.50	A1 19 (English Department) – Mrs Glancy	Talkabout the issues which are unique to service families
Chess club	Monday	3.30 – 4.30	C223 – Mr Harrison	Pupils either play 'friendly' chess matches, or compete in a ladder system, whereby players challenge and defend their position on a vertical ladder. All ages and abilities welcome.

Name of Club	Day	Time	Venue/ Organiser	Brief description of activity
Chess club	Thursday	1.50	C223 – Mr Harrison	Pupils either play 'friendly' chess matches, or compete in a ladder system, whereby players challenge and defend their position on a vertical ladder. All ages and abilities welcome.
Philosophy Café	Tuesday	1:00 - 1:50	C2 20 - Mr Harrison	
Meditation club	Thursday	12.50– 1.40	C220 – Mrs Douglas	We do a 20 minute meditation that starts around 1:10pm. The group normally meet for lunch in the class beforehand. The meditation begins with a relaxation exercise then a guided meditation.
French Support Club	Monday	1.15 – 1.50	C127 – Miss Murray	Lunchtime support session for pupils who are not doing French in S3 (and are studying Spanish/German instead) but would like to pick French up again in S4/5/6.
Debating Society	Wednesday	1.20 – 1.50	A111 - Miss O'Donnell	
Beauty Club	Monday	1.20 - 1.50	C029 – Miss Murphy	Juniors
Beauty Club	Friday	1.20 – 1.50	C029 – Miss Murphy	Seniors

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Name of	Day	Time	Venue/	Brief description
Club	Day	Tille	Organiser	of activity
Bead Club	Tuesday	1.20 -	C031 – Mrs	
		1.50	Bowman	
Sewing Club	Wednesday	1.20 -	A111 – Mrs	
		1.50	Bowman	
S1 -	Wednesday	1.15 -	C029 – Ms	Limited to 12 people
Homework		1.50	Allan, Mrs	
Club			Dickson	
TV Club	Tuesday	3.30 -	C212 – Mr	
		5.00	Reid	
Lego Robotics	Wednesday	1:00 -	A203 – Mr	Number of
Club (S1 pupils		1:50	Burrett	participants limited
only)				to 16 as there are
				only 4 robots,

Name of Club	Day	Time	Venue/ Organiser	Brief description of activity
Swing Band	Monday	1.10 - 1.40	Music Dept – Mr Docherty	
Orchestra	Tuesday	3.30 – 4.45	Music Dept – Mr Price	
Junior Choir (S1- S3)	Wednesday	1.20 - 1.50	Music Dept – Mr Price	
String Ensemble	Wednesday	3.30 – 4.30	Music Dept – Mrs Reid Foster	
Senior Wind band	Thursday	1.20 – 1.50	Music Dept C016 – Mrs Frew	S3 - S6 Woodwind Brass and Percussion Players)
Senior Choir (S4- S6)	Friday	1.20 – 1.50	Music Dept C016 – Mrs Frew	
Fiddles	Friday	1.10 - 1.40	Music Dept -	
Junior Wind Band	Friday	1.10 - 1.40	CO18 – Mrs Mackenzie	
The Pipe Band Club	Wednesday	13:20 - 13:50	Donald MacPhee - Music Dept.	
School Show Rehearsals (when applicable)	Every lunch time	1.20 – 1.50	Music Dept	
School Show Rehearsals(when applicable)	Afterschool Mon, Tues, Th 3.30pm and So 10am - 5pm	-	Music and Drama Departments	

Name of	_		Venue/	Brief description
Club	Day	Time	Organiser	of activity
Dodgeball	Thursday	3.30 -	Main Games	-
Club		4.30	Hall- Mr Thomson	
S1/2 Boys	Tuesday	1:00 -	3G Pitch - Mr	
Rugby	racsaay	1:50	McNee/Mr	
			MacDonald	
Girls Rugby	Thursday	3.30 -	3G Pitch - Mr	
S4-6		4.30	McNee	
Boys Rugby	Tuesday	1.00 -	3G Pitch - Mr	
S1-2		1.50	McNee/ Mr MacDonald	
Football	Monday &	1:00 -	3G Pitch -Mr	
U18's	Wednesday	1:50	MacAulay/Mr	
010 3	Wednesday		Thomson	
Football	Thursday	1:00 -	3G Pitch -Mr	
U15's		1:50	Gilmour/Mr McCluskey	
U-16 Football	Friday	3.30 -	Pitches - Mr	Football Training
0-10 TOOLDall	Tilday	4.30	Docherty	Tootsan Training
S1 football	Tuesday	3.45 -	3G Pitch – Mr	It's simply a chance to
club	-	4.45	Stewart	play football. No
				training, just games. All
				that is required is appropriate kit, i.e.
				boots, shorts and t-
				shirt.
S3 5-a-side	Friday	12.50 –	Games Hall - Mr	
Football		1.40	Meikle	
Football	Friday	3.30 -	Games Hall - Mr	Staff v S6
		4.30	Morgan	
S2 Football	Monday	1:00 -	3G Pitch - Mr	
		1:50	Stewart	
Hockey	Monday &	1:00 -	Pitch 1G - Mr	Open to all years
	Wednesday	1:50	Meikle	

Name of	Day	Time	Venue/	Brief description
Club	Day	711116	Organiser	of activity
Shinty	Tuesday &	1:00 -	Side Astro Pitch	
	Thursday	1:50	– Louise	
	,		Ferguson /	
			Senior Sports	
			Leaders	
Athletics	Friday	1:00 -	Side Astro Pitch	
		1:50	– Charlotte	
			Jennings /	
			Senior Sports	
			Leaders	
Badminton	Monday	3.40 -	Games Hall -	Main Sports Hall
		5.00	Mrs	
			Bernard/Mrs	
		1.00	Teague	Main Coasta Hall
Badminton	Thursday	1:00 -	Games Hall -	Main Sports Hall
		1.50	Mrs	
			Bernard/Mrs	
A1 11 11		1.00	Teague	C4
Netball	Tuesday	1:00 -	Games Hall -	S1
		1.50	Miss Davidson	
Netball	Tuesday	3.30 -	Games Hall -	S2-3
		4.30	Miss Davidson	
Gym	Monday	1:00 -	Fitness Suite –	Seniors
Gyiii	Ivioliday	1:50	Mr MacDonald	Series C
				0:101
Gym	Tuesday	1:00 -	Fitness Suite –	Girls Only
		1:50	Mrs Walker	
Gym	Wednesday,	1:00 -	Fitness Suite –	Seniors Boys
	Friday	1:50	Mr MacDonald	
Table Tennis	Tuesday	1:00 -	Side Gym – Mr	
Table Tellins	lacsady	1:50	Munro	
Table Tennis	Wednesday	3.30 -	Side Gym – Mr	
		4.30	McNee	

Resources

The school is extremely well managed. It is the most cost efficient school in the Authority and one of the cheapest schools in Scotland in terms of cost per pupil. The resources of the school are very well looked after and maintained. The school fabric, fittings and resources are being treated with respect and repairs and malicious damage incidents are extremely low. The main resource of Teaching Staff has been put under real pressure with cuts to staffing numbers in the last few sessions. The staffing allocation has been revised and in January 2014 the staffing levels are now back to the level they used to be at, however it is still below that of other similar schools. The most important resources in a school are teachers and all these factors which explain the dramatic drop in exclusions from school are dependent on having sufficient teachers to provide the quality of education that is required.

Management and Leadership

The school is extremely well managed and has a distributed Leadership Model which extends throughout the school. The Headteacher has been in post for 7 years and the Senior Leadership Team was cut from a Headteacher and six Depute Heads to a Headteacher and three Depute Heads. This has now been increased to four Depute Head teachers and this has made a considerable difference to the work of the Senior Leadership Team.

In conclusion

Hermitage Academy is a school which has a very good reputation nationally. It continues to have a stable school roll, when other schools are suffering a decline in numbers. There is a very clear vision, a highly conducive climate for learning and a growing ethos of achievement. The staff of the school work extremely hard and are fully committed to try to offer the best education possible for the Young People of the Helensburgh and Lomond area.

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ARGYLL & BUTE COUNCIL

Helensburgh and Lomond Area Committee

DEVELOPMENT AND INFRASTRUCTURE SERVICES

11 FEBRUARY 2014

ROADS REVENUE BUDGET – 3rd QUARTER UPDATE

1. SUMMARY

- 1.1 This report follows on from the report presented at the December Area Committee, which provided information on road maintenance revenue activities being delivered in 2013/14.
- 1.2 This report details the current level of expenditure of the Roads Operations Revenue Budget.

2. RECOMMENDATION

2.1 That the Committee notes this report.

3 DETAIL

- 3.1 Members were presented with two reports earlier this financial year which provided information on the roads maintenance revenue budget. This third report follows a similar format and provides information on roads maintenance spend to the end of the 3rd Quarter.
- 3.2 As mentioned in the previous report, the Roads Operations Budget is proposed in line with the Roads Maintenance and Asset Management Plan (RAMP). The RAMP sets out the level of maintenance that is required, for each different roads maintenance activity, to properly maintain the road network; the three main criteria used for prioritising works are safety, serviceability and sustainability, with safety being the most important. As explained previously, the available revenue budget is currently insufficient to allow all of the required works to be fully undertaken.
- 3.3 Roads revenue expenditure is closely monitored by separating types of work into different 'activities'. This report is based solely upon financial information which has been collated through the 'Total' costing system. Budgetary figures provided in the Appendices to this report represent the current roads revenue annual budget and expenditure for the months of April to December i.e. the overall spend for the 1st, 2nd and 3rd quarters of the 2013/14 financial year.
- 3.4 Appendix 1a shows the overall roads maintenance budget for each area budget adjustments have been highlighted. Appendix 1b provides detailed information on adjustments made in Q3 to individual activity budgets. As we progress through the financial year, the number of activity adjustments can be seen to increase it should be noted that overall budgets for each of the four areas have not been adjusted. Appendix 1c provides information on percentage spend for each area in previous reports, information in this table was reported as separate 'Area' and 'Centrally' managed budgets; for ease of reference, budgets (apart from 'bridges', cattle grids, summer stand-by and street lighting-related apparatus) have been combined i.e. the 'centrally managed' part of the budget has been combined with the 'Area' budget to give a more realistic view of spend in each Area.

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- 3.5 In order to show what level of service can be provided for each activity, the unit rate (cost) has been estimated for undertaking units of work i.e. a square metre of patching or a metre of ditch cleaned. In this report Appendix 1d the budget spent for each activity has been divided by the estimated unit rate for that activity to give the amount of work that would be expected to have been achieved within that budget spend. Using estimated rates, the overall and annual cost for a service in line with the RAMP can be calculated. The table in Appendix 1d details the targeted quantity as set out in the RAMP and the estimated quantity to the end of the 2nd Quarter. The table demonstrates the difference between what can be achieved with the available budget and the desired quantity set out in the RAMP.
- 3.6 Appendix 1e shows graphically how some of the main work activities are progressing in financial terms. Budget profiles are set for each budget line and are used to manage actual expenditure against available budget. Appropriate action has been taken over the financial year to achieve a level of satisfactory performance, whilst ensuring that we work within the available budget. Graphs show 'target' spend versus 'actual and re-profiled' spend.

4 CONCLUSION

4.1 This report provides Members with a financial update on the roads revenue maintenance budget. Further quarterly reports will continue to be presented to Members at future Area Committees.

5 IMPLICATIONS

5.1	Policy	Works assessed and carried out under the current Roads Asset Management and Maintenance Plan
5.2	Financial	The available Roads revenue budget is below that required in terms of the RAMP.
5.3	Personnel	Roads revenue maintenance works are delivered by both Roads Operations and Amenity Operatives.
5.4	Equalities Impact Assessment	None
5.5	Legal	None
5.6	Risk	Deterioration of road network if budget not spent effectively.
5.7	Customer Service	Maintains service level commitment set out in Service Plan.

6. APPENDICES

Appendix 1a Roads revenue maintenance budget for all Areas.

Appendix 1b Adjustments to budgets at end of Q3.

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Appendix 1c Revenue maintenance budget for each area and current level of

spend.

Appendix 1d 3rd Quarter spend and estimate of percentage of target quantity

achieved.

Appendix 1e Graphs of 'spend versus target' on an activity basis.

Jim Smith **Head of Roads & Amenity Services**14 January 2014

For further information contact: Stewart Clark, Roads Performance Manager,

Tel: 01546 604893

APPENDICES

Roads Revenue Maintenance Budget 2013 to 2014

Activity	Activity Description	Mid Argyll	Kintyre	Islay	MAKI	Lorn	Mull	OLI	Bute	Cowal	B&C	H&L	All	Total
0701	Bridges	£0	£0	£0	£0	£0	£0	£0	£0	£0	£0	£0	£225,000	£225,000
1002	Cycleway Patching	£0	£0	£0	£0	£0	£0	£0	£0	£0	£0	£0	£0	£0
2001	Bounday Fences/Walls	£0	£0	£0	£0	£0	£0	£0	£0	£0	£0	£0	£0	£0
2101	Pedestrian Guardrails	£0	£0	£0	£0	£0	£0	£0	£0	£0	£0	£0	£0	£0
2201	Traffic Signals	£0	£0	£0	£0	£0	£0	£0	£0	£0	£0	£0	£30,000	£30,000
2501	Sweeping and Cleaning	£0	£0	£0	£0	£0	£0	£0	£0	£0	£0	£0	£0	£0
3201	Emergency Incidents	£4,300	£4,300	£4,300	£12,900	£12,740	£5,160	£17,900	£0	£9,890	£9,890	£7,310	£0	£48,000
3202	Summer Standby	£7,667	£7,667	£7,666	£23,000	£7,800	£5,200	£13,000	£0	£14,000	£14,000	£20,000	£13,000	£83,000
0000	Unallocated	£0	£0	£0	£0	£0	£0	£0	£0	£0	£0	£0	£0	£0
0501	Patching	£154,910	£166,909	£71,909	£393,728	£213,448	£105,298	£318,746	£109,927	£244,164	£354,091	£255,546	£0	£1,322,111
0502	Potholing	£30,000	£28,000	£125,000	£183,000	£182,000	£91,000	£273,000	£27,600	£44,400	£72,000	£58,000	£0	£586,000
0801	Cattle Grids	£0	£0	£0	£0	£0	£0	£0	£0	£0	£0	£0	£30,000	£30,000
1001	Footways/Kerbs	£2,500	£2,500	£2,500	£7,500	£4,500	£3,000	£7,500	£21,725	£26,025	£47,750	£29,250	£0	£92,000
1301	Remedial Earthworks	£0	£0	£0	£0	£0	£0	£0	£0	£0	£0	£0	£0	£0
1401	Drainage/Culverts	£9,500	£18,500	£19,500	£47,500	£57,100	£21,400	£78,500	£6,555	£15,295	£21,850	£66,150	£0	£214,000
1402	Drainage/Ditches	£45,000	£48,000	£70,000	£163,000	£96,000	£61,000	£157,000	£31,050	£72,450	£103,500	£76,500	£0	£500,000
1601	Scrub/Tree Maintenance	£13,000	£13,000	£13,000	£39,000	£23,400	£9,600	£33,000	£8,970	£20,930	£29,900	£27,100	£0	£129,000
1701	Road Markings/Studs	£7,000	£15,000	£15,000	£37,000	£20,000	£0	£20,000	£5,000	£30,000	£35,000	£25,000	£0	£117,000
2301	Traffic Signs	£6,500	£6,500	£6,500	£19,500	£19,165	£24,285	£43,450	£5,000	£10,000	£15,000	£11,050	£0	£89,000
2311	Illuminated Bollards	£0	£0	£0	£0	£0	£0	£0	£0	£0	£0	£0	£5,000	£5,000
2401	Vehicle Safety Fence	£9,000	£1,000	£1,000	£11,000	£1,800	£1,200	£3,000	£690	£1,610	£2,300	£1,700	£0	£18,000
2411	Street Name Plates	£400	£400	£400	£1,200	£720	£480	£1,200	£0	£920	£920	£680	£0	£4,000
Roads		£289,777	£311,776	£336,775	£938,328	£638,673	£327,623	£966,296	£216,517	£489,684	£706,201	£578,286	£303,000	£3,492,111
1501	Grass Cutting	£24,500	£24,500	£24,500	£73,500	£44,100	£19,400	£63,500	£6,905	£39,445	£46,350	£46,650	£0	£230,000
1503	Weed Spraying	£4,000	£4,000	£4,000	£12,000	£14,000	£6,000	£20,000	£8,000	£4,000	£12,000	£20,000	£0	£64,000
Amenit		£28,500	£28,500	£28,500	£85,500	£58,100	£25,400	£83,500	£14,905	£43,445	£58,350	£66,650	£0	£294,000
0503	Jet Patcher	£87,000	£65,000	£50,000	£202,000	£59,000	£98,000	£157,000	£34,850	£104,650	£139,500	£55,500	£0	£554,000
1801	Gully Emptying	£14,000	£14,000	£4,000	£32,000	£40,200	£3,800	£44,000	£9,660	£47,540	£57,200	£43,800	£0	£177,000
Fleet		£101,000	£79,000	£54,000	£234,000	£99,200	£101,800	£201,000	£44,510	£152,190	£196,700	£99,300	£0	£731,000
		£419,277	£419,276	£419,275	£1,257,828	£795,973	£454,823	£1,250,796	£275,932	£685,319	£961,251	£744,236	£303,000	£4,517,111
													Budget	£4,517,111
				- Budget Ad	justed (See s	eparate tabl	e for budge	t adjustment	ts)				Dauget	<u>-</u> 7,311,111

Roads Revenue Maintenance Budget 2013 to 2014 – Adjustments at end of Q3

			Budget	Latest	New	Overall effect	
			prior to	Budget	Revised	on Area	
	Activity	Area	Adjustment	Adjustment	Budget	Budget	Comments
10.01	Footways and kerbs	Bute	£1,725	£20,000	£21,725		Reflects spend on footways. Reduced spend on jet-patching
05.03	Jetpatcher		£44,850	-£10,000	£34,850		and savings on grass cutting.
15.01	Grass-cutting		£16,905	-£10,000	£6,905	£0	
10.01	Footways and kerbs	Cowal	£4,025	£22,000	£26,025		Reflects spend on footways and gully emptying. Reduced spend
18.01	Gully emptying		£22,540	£25,000	£47,540		on patching and potholing.
05.01	Patching		£271,164	-£27,000	£244,164		· · · · · · · · · · · · · · · · · · ·
05.02	Potholing		£64,400	-£20,000	£44,400	£0	
05.04	8.11	20112	51.55.010	C42 000	6454.040		
05.01	Patching	Mid Argyll	£166,910		£154,910		Increased jet-patcher spend in Mid Argyll balanced by reduced
05.02	Potholing		£40,000	-£10,000	£30,000		patching and potholing budget.
05.03	Jetpatcher		£65,000	£22,000	£87,000	£0	
05.02	Potholing	Kintyre	£40,000	-£12,000	£28,000		Reduced potholing spend in Kintyre balances increased spend
14.01	Drainage - Culverts		£9,500	£9,000	£18,500		on drainage.
14.02	Drainage - Ditches		£45,000	£3,000	£48,000	£0	
05.01	Patching	Islay	£116,909	-£45,000	£71,909		Increased spend on potholing and drainage activities on Islay
05.02	Potholing	,	£90,000	£35,000	£125,000		compensated by reduced spend on patching, jet-patching and
14.01	Drainage - Culverts		£9,500	£10,000	£19,500		gully emptying.
14.02	Drainage - Ditches		£45,000	£25,000	£70,000		
05.03	Jetpatcher		£65,000	-£15,000	£50,000		
18.01	Gully emptying		£14,000	-£10,000	£4,000	£0	

Roads Revenue Maintenance Budget 2013 to 2014 – Adjustments at end of Q3

			Budget	Latest	New	Overall effect	
			prior to	Budget	Revised	on Area	
	Activity	Area	Adjustment	Adjustment	Budget	Budget	Comments
10.01	Footways and kerbs	Lomond	£4,250	£25,000	£29,250		Increased spend on footways, drainage, grass-cutting and scrub
14.01	Drainage - Culverts		£16,150	£50,000	£66,150		in Lomond compensated by reduced spend on Jet-patcher,
15.01	Grass-cutting		£41,650	£5,000	£46,650		patching, potholing and road markings.
16.01	Scrub		£22,100	£5,000	£27,100		
05.03	Jetpatcher		£110,500	-£55,000	£55,500		
05.01	Patching		£270,546	-£15,000	£255,546		
05.02	Potholing		£68,000	-£10,000	£58,000		
17.01	Road Markings		£30,000	-£5,000	£25,000	£0	
05.01	Patching	Lorn	£233,448	-£20,000	£213,448		Overall £39,000 over-spend in Lorn forecast.
05.02	Potholing		£122,000	£60,000	£182,000		
14.01	Drainage - Culverts		£17,100	£40,000	£57,100		Increased spend on potholing, drainage and gully-emptying
14.02	Drainage - Ditches		£81,000	£15,000	£96,000		compensated by reduced spend in Mull and reduced spend on
23.01	Road Traffic Signs		£32,165	-£13,000	£19,165		patching, signage and jet-patching in Lorn.
05.03	Jetpatcher		£117,000	-£58,000	£59,000		
18.01	Gully emptying		£25,200	£15,000	£40,200	£39,000	
05.01	Patching	Mull	£162,298	-£57,000	£105,298		Overall saving of £39,000 on Mull to balance forecast spend in
05.02	Potholing		£78,000	£13,000	£91,000		Lorn.
14.01	Drainage - Culverts		£11,400	£10,000	£21,400		
14.02	Drainage - Ditches		£54,000	£7,000	£61,000		
16.01	Scrub		£15,600	-£6,000	£9,600		
17.01	Road Markings		£10,000	-£10,000	£0		
23.01	Road Traffic Signs		£17,285	£7,000	£24,285		
15.01	Grass Cutting		£29,400	-£10,000	£19,400		
05.03	Jetpatcher		£78,000	£20,000	£98,000		
18.01	Gully emptying		£16,800	-£13,000	£3,800	-£39,000	

Roads Revenue Maintenance Budget 2013 to 2014

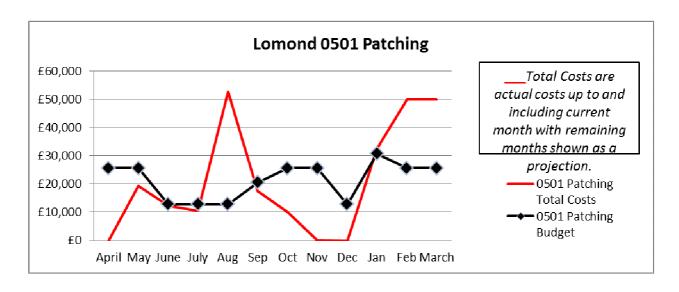
Spend for the 3rd Quarter

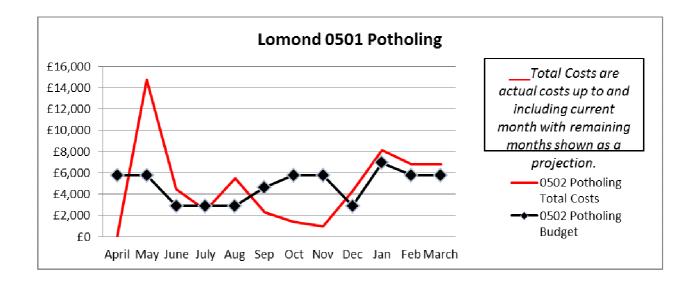
					COMBINED	AREA BUDG	ETS *						
	Mid Argyll	Kintyre	Islay	МАКІ	Lorn	Mull	ОП	Bute	Cowal	В&С	H&L	**Bridges / Cattle grids etc.	
Area Budget	£419,277	£419,276	£419,275	£1,257,828	£795,973	£454,823	£1,250,796	£275,932	£685,319	£961,251	£744,236	£303,000	£4,517,111
Actual Spend - End of Q3	£265,078	£323,739	£329,916	£918,733	£596,335	£334,372	£930,707	£154,054	£459,302	£613,356	£460,546	£233,562	£3,156,904
Remaining Budget	£154,199	£95,537	£89,359	£339,095	£199,638	£120,451	£320,089	£121,878	£226,017	£347,895	£283,690	£69,438	£1,360,207
Percentage Spend	63%	77%	79%	73%	75%	74%	74%	56%	67%	64%	62%	77%	70%
					ts - See Appe								
			** Remainir	ng 'central b	udget' - Bridg	es, cattle gr	ids and illum	inated bolla	rds				

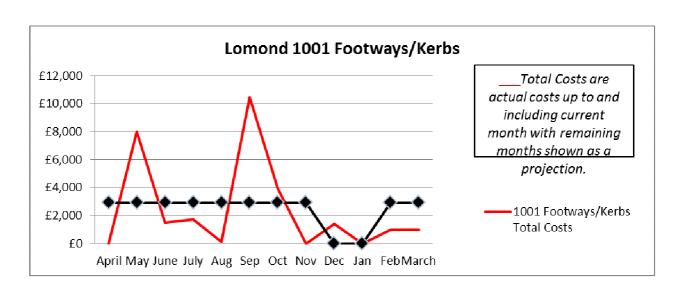
Roads Revenue Maintenance Budget – Helensburgh and Lomond

End of 3rd Quarter Spend and Estimate of Percentage of Target Achieved

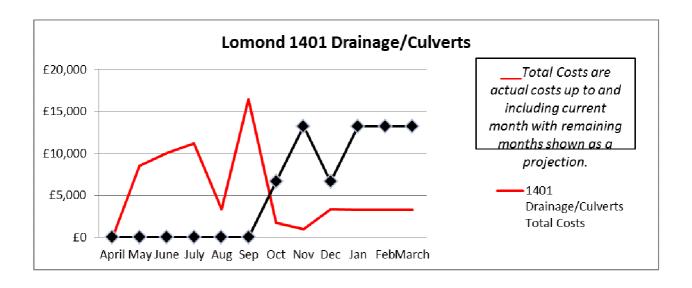
			H&L 2013/14					Asset
Funding	Activity	Unit	Spend to Date	Estimated Works Quantity	% of Asset Management Plan achieved	Target Unit Rate	Target Quantity (from Asset Management Plan)	Inventory Quantity
R10	0501 Patching	sq.m	£ 122,092.00	4003.02	29.59%	£ 30.50	13,526.72	1,352,672.00
	0502 Potholing	n/a	£ 36,310.00					-
	1001 Footways Resurfacing	sq.m	£ 27,118.00	1584.37	80.12%	£ 17.12	1977.58	108,148.00
	1401 Drainage Culverts	no.	£ 55,594.00	1427.32	222.84%	£ 38.95	640.50	896.00
	1402 Drainage Ditches	m	£ 55,441.00	31146.63	133.47%	£ 1.78	23336.00	23,336.00
	1501 Grasscutting	m	£ 46,487.00	1417286.59	189.11%	£ 0.03	749440.00	750,000.00
	1503 Weedkilling	sq.m	£ 19,324.00	154592.00	59.16%	£ 0.13	261291.00	318,171.00
	1601 Scrub / Tree Maintenance	n/a	£ 19,096.00					-
	2301 Traffic Signs	no.	£ 5,657.00	64.61	26.70%	£ 87.56	242.00	2,078.00
	Totals		£ 387,119.00				177957.65	

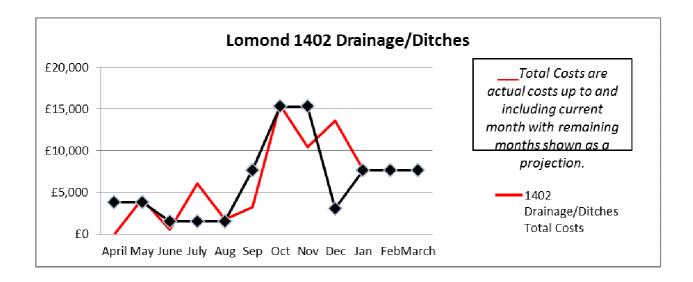


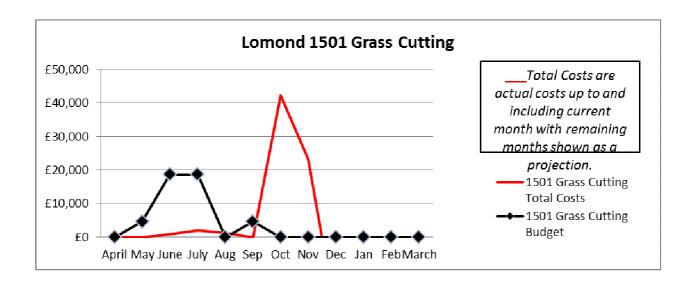


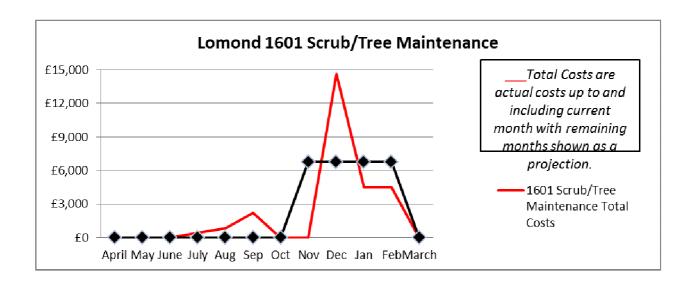


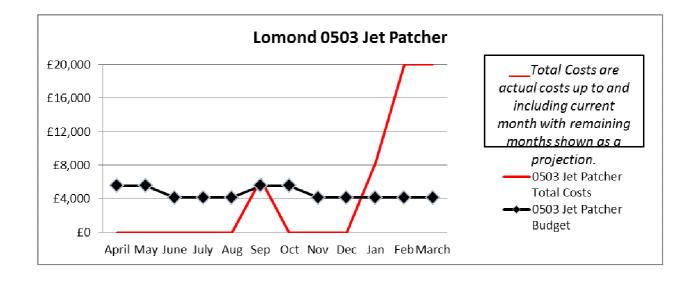
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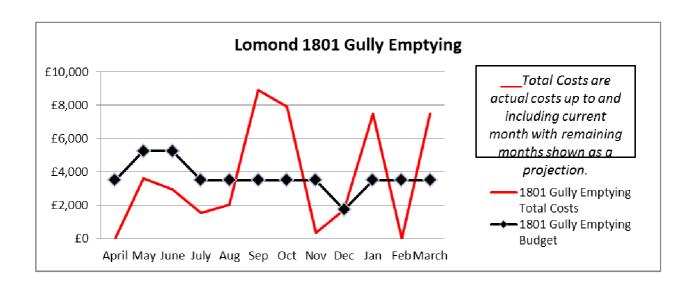




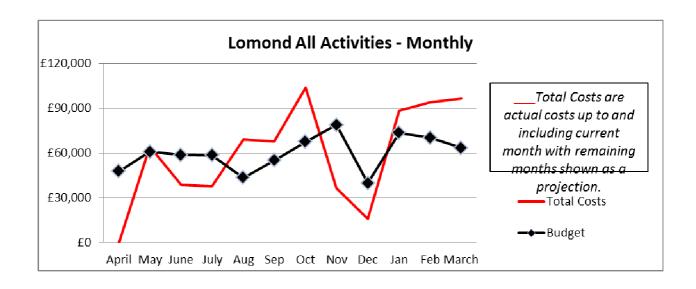


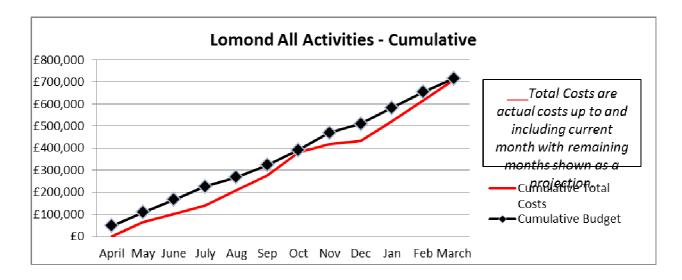






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ARGYLL AND BUTE COUNCIL
DEVELOPMENT AND INFRASTRUCTURE SERVICES

HELENSBURGH & LOMOND COMMITTEE 11th February 2014

HELENSBURGH & LOMOND ECONOMIC DEVELOPMENT ACTION PLAN 2013-2018

1. SUMMARY OF ISSUES

- 1.1 The purpose of this paper is to seek approval from the Helensburgh and Lomond Area Committee on the proposed Helensburgh and Lomond Economic Development Action Plan (EDAP) for the period 2013-2018. The five-year timescale has been selected to align with the overarching EDAP and with the Local Development Plan.
- **1.2** As agreed by Argyll and Bute Council the first iteration of four discrete administrative areabased action plans have been developed in order to complement and contribute to the outcomes within the main document. Furthermore, the content of the area-based EDAPs also align with the Single Outcome Agreement (SOA) delivery plans developed by the Community Planning Partnership.
- **1.3** The Helensburgh and Lomond EDAP outlined in **Appendix 1** articulates the area's key outcomes over the next five years accompanied by discrete in-year success measures for developing the Helensburgh and Lomond economy. Consideration will need to be given to financial and staff resources in order to deliver this Plan.
- 1.4 It should be noted that the in-year success measures articulated in the Plan focus on the current financial year 2013/14. It is important to note that the Helensburgh and Lomond EDAP is a working document so that economic opportunities can be captured and addressed as they arise over the next five financial years. Therefore the actions and in-year success measures contained within the Helensburgh and Lomond EDAP will be reviewed and re-profiled at the end of this current financial year.

2. RECOMMENDATIONS

- **2.1** Helensburgh and Lomond Area Committee approves the content of the area EDAP for the five year period 2013 to 2018.
- 2.2 The Helensburgh and Lomond Area Committee agrees that the area EDAP is shared with the full Helensburgh and Lomond Community Planning Group. It is proposed that members of the Helensburgh and Lomond Community Planning Group are issued a copy of the area EDAP for consultation further to the completion of any amendments made by the Area Committee. Comments made by the Community Planning Partners could then be factored into the annual review of the Plan during April 2014.

3. DEVELOPMENT AND PREPARATION OF THE HELENSBURGH AND LOMOND EDAP 2013-2018

- **3.1** The Helensburgh and Lomond EDAP sets out the growth agenda for the economy of Helensburgh and Lomond, with a key focus on partnership delivery. The area EDAP provides a framework for sustainable economic development centred round four 'C's:
 - **Competitive** Helensburgh and Lomond businesses, places and sustainable economic assets;
 - Connected Helensburgh and Lomond transport, infrastructure, digital connectivity and grid;
 - Collaborative Helensburgh and Lomond national and European policy and funding, employability and skills development, and the need to harness the potential of the third sector; and

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- **Compelling** Helensburgh and Lomond increase the profile of the area to attract economically active new residents (individuals and families), inward investors and visitors.
- 3.2 An area-based workshop session on 8th October 2013, facilitated by the Improvement Service, captured input from elected members and a selection of Community Planning Partners supported by Council officers from the Development and Infrastructure Directorate, Communities Services and Improvement and HR. Group breakout discussions took place with regard to the **competitive** and **connected** themes. The **collaborative** and **compelling** topics were discussed collectively.
- **3.3** The workshop session was written up in detail and translated into the attached five-year plan which contains realistic and deliverable actions in order to take forward sustainable economic growth and to ensure the impact of investment opportunities in the area is optimised.

4. CONCLUSION

4.1 Helensburgh and Lomond Area Committee approves the content of the area EDAP for the five year period 2013 to 2018 and agrees to the proposed consultation exercise with the Helensburgh and Lomond Community Planning Group.

5. IMPLICATIONS

5.1 The implications for the Helensburgh and Lomond Area Committee are as outlined in **Table 5.1** below.

Table 5.1: Imp	plications for the Helensburgh and Lomond Area Committee
Policy	The Helensburgh and Lomond EDAP 2013-2018 aligns and adheres, as appropriate, to the overarching EDAP, 2013-2018 and the SOA delivery plans.
Financial	The Helensburgh and Lomond EDAP will ensure that the area's resources are allocated efficiently and effectively with regard to the Helensburgh and Lomond's economic development priorities and ambitions. There will need to be annual consideration of best alignment between resources and priorities.
Legal	All legal implications at project level will be taken into consideration.
HR	The Helensburgh and Lomond EDAP priorities will be resourced in terms of staff time in the context of the Council's annual service planning process and through shared staff resource discussions with Community Planning Partners.
Equalities	The Helensburgh and Lomond EDAP will comply with all Equal Opportunities policies and obligations.
Risk	If the Helensburgh and Lomond EDAP 2013-2018 is not approved, then there will be no clear focus on or understanding of the economic development activities, and the associated resources, that will have the greatest beneficial economic impact for the area over the next five financial years.
Customer Service	The Helensburgh and Lomond EDAP will provide internal and external customers with a clear articulation of the key priorities for developing the Helensburgh and Lomond economy, thereby facilitating focus, effective resource planning and partnership working at the local level.

For further information contact:

Ishabel Bremner, Economic Development Manager, tel: 01546 604375.



Annual distance	ahaank aa U.s.	d Farments B		No. 10
Appendix 1: Helen	sburgh and Lomor	nd Economic Dev	elopment Action I	Plan

Competitive Helensburgh and Lomond

Theme – A Comp	etitive Helensburgh and Lomond				
Businesses: Busin	ness Gateway - Support to New and	Existing Businesses in Helensburgh and Lomond			
Ref (CO & SO)	Outcome (by year 5)	Actions to achieve outcome	Success measures (in year)	Lead partners	Budget*
CO1 & ETO1	Growing businesses and	Delivery of the Business Gateway Development	Number of start-ups assisted 140 (2013/14)	ABC, SE and	£X
	entrepreneurship in	Plan and work with 52 new businesses to help	at the Argyll and Bute level.	PTYBS.	Staff time
	Helensburgh and Lomond.	them start, grow and prosper (2013/14).			
CO1 & ETO1	As above	Delivery of the Business Gateway Development	Existing businesses assisted 220 (2013/14) at	ABC	As above.
		Plan and work with 40 existing businesses to	the Argyll and Bute level.		
		help them start, grow and prosper (2013/14).			
		**			
Businesses: Busin	ness Gateway – Support to Busines	s Improvement Districts Scotland (BIDS) in Helens	burgh and Lomond		
Ref (CO & SO)	Outcome (by year 5)	Actions to achieve outcome	Success measures (in year)	Lead partners	Budget*
CO1 & ETO1	Thriving and successful BIDS	Business Gateway Advisers and other	Business Gateway Advisers to develop and	ABC and	£X
	groups within the Helensburgh	appropriate Argyll and Bute Council staff to	build on a process in order to actively engage	discrete BIDS	Staff time
	and Lomond area.	continue to provide support and guidance to	with and support BIDS group and proposed	Groups across	
		the BIDS group and any other potential BIDS	BIDS groups throughout Helensburgh and	Argyll and	
		groups in the Helensburgh and Lomond area.	Lomond. (2013/14)	Bute.	
Businesses: Busin	ness Gateway – Key Interface for P	rivate Sector Engagement in Helensburgh and Lom	nond		
Ref (CO & SO)	Outcome (by year 5)	Actions to achieve outcome	Success measures (in year)	Lead partners	Budget*
CO1 & ETO1	Business Gateway is the key	Business Gateway Advisers to continue to	Increase private sector engagement through	All	£X
	interface for private sector	signpost customers within Helensburgh and	the establishment of an Argyll and Bute	appropriate	Staff time
	engagement with Argyll and	Lomond to relevant Council departments and	Business Engagement Forum (2013/14).	departments	
	Bute Council services.	services.		across ABC.	

Notes: Ref (CO and SO) – reference to corporate outcome and service outcome which this particular outcome will contribute towards. *Budget to be confirmed after budget decision in February 2014.

**This is new activity in Helensburgh and Lomond post October 2012.

Lead partners: Argyll and Bute Council (ABC); Scottish Enterprise (SE); Princes Trust Youth Business Scotland (PTYBS).

Theme – A Compe	etitive Helensburgh and Lomond (c	continued)			
Place: Town Centr	e Regeneration in Helensburgh an	nd Lomond			
Ref (CO & SO)	Outcome (by year 5)	Actions to achieve outcome	Success measures (in year)	Lead partners	Budget*
CO11 & ET02	Regenerate our main town of	Assist in the regeneration of Helensburgh by	Develop pilot partner action plan(s) for	ABC, HS, HLF	£X
	Helensburgh, building on the	building on the CHORD Programme Plan and	Helensburgh during 2013/14.	and SE.	Staff time
	CHORD Programme in a	individual Project Plans, for example:			
	manner that optimises	 Helensburgh Pierhead leisure and related 			
	sustainable economic growth.	developments			
		 Improved flood defences 			
		 Town Centre Public Realm improvements 			
		 Provision of additional on-street parking 			
		 Town Centre Shopfront improvements 			
		 Refurbishment of East Clyde Street Centre 			
		 Hermitage Park. 			
		 Greenbelt release of new housing land. 			
		Develop partner action plans for Helensburgh			
		town centre and waterfront that the benefit of			
		CHORD investment and other developments			
		are optimised.			
		Ensure that other Departments policies and			
		actions link with CHORD investment e.g.			
		community and culture.			
Place: Place: Mari	time Change Project				
Ref (CO & SO)	Outcome (by year 5)	Actions to achieve outcome	Success measures (in year)	Lead partners	Budget*
CO11 & ET02	Maximise investment	Ensure co-ordination with other council	Number of new jobs created	ABC, MOD,	£x
	opportunities in Argyll and Bute	departments to make Helensburgh and	Number of new households created	Babcocks and	Staff time
	with regard to the Maritime	Lomond an attractive place for MOD families		SE.	
	Change project	to relocate to the area.			
		Innovation Centre concept linked to Maritime			
		Change Project – local business development			
		opportunities aligned to education and			
		modern apprenticeships.			

Ref (CO and SO) – reference to corporate outcome and service outcome which this particular outcome will contribute towards. *Budget to be confirmed after budget decision in February 2014.

Lead partners: Argyll and Bute Council (ABC); Historic Scotland (HS); Heritage Lottery Fund (HLF); Ministry of Defence (MOD); Scottish Enterprise (SE).

•	petitive Helensburgh and Lomond	•			
		able Energy in Helensburgh and Lomond			T
Ref (CO & SO)	Outcome (by year 5)	Actions to achieve outcome	Success measures (in year)	Lead partners	Budget*
CO14 & ET03	Optimise renewable energy	Work with key stakeholders to ensure that	Four meeting of Argyll & Bute Renewables	ABC, SE, SG,	£X
	potential for the benefit of	potential of renewable energy within	Alliance (ABRA) in total across the whole of	MS, SPR, SSE,	Staff time
	Helensburgh and Lomond,	Helensburgh and Lomond and Argyll and Bute	Argyll and Bute (2013/14).	CEC and SDS.	
	Argyll and Bute and Scotland.	is developed to promote sustainable economic			
		growth.			
		Refresh Argyll and Bute on-shore community	Sign off policy during 2013.	ABC, SNH and	
		wind farm benefit policy.		ABRA.	
		Scope and develop Community Renewables	Evidence base/actions from the CROP to feed	CPP Man Com	
		Opportunity Plan (CROP).	into revised REAP 2013 onwards.	and Area CPP	
				groups.	
		Refresh Renewable Energy Action Plan – align		ABC, HIE and	
		with refreshed EDAP and LDP.		ABRA.	
Tourism in Holor	sburgh and Lomond	with refreshed EDAF and EDF.		ADIA.	
Ref (CO & SO)	Outcome (by year 5)	Actions to achieve outcome	Success measures (in year)	Lead partners	Budget*
CO1 & ET01	Move industry up the value	Work with local and national partners to	Measure?	AISTP, VS and	£X
COIGLIOI	chain, extend season and	stimulate tourism investment in Helensburgh	Wicusure.	ABC.	Staff time
	improve profile and	and Lomond, including using the latent		7150.	Stan time
	improve prome and				
	propositions				
	propositions.	potential of the River Clyde e.g. high speed water buses.			
	propositions.	potential of the River Clyde e.g. high speed water buses.	Representation from in Helensburgh and		
	propositions.	potential of the River Clyde e.g. high speed water buses. Working with key partners such as Argyll and	Representation from in Helensburgh and		
	propositions.	potential of the River Clyde e.g. high speed water buses. Working with key partners such as Argyll and the Isles Tourism Co-operative Ltd (trading arm	Lomond businesses to attend international		
	propositions.	potential of the River Clyde e.g. high speed water buses. Working with key partners such as Argyll and the Isles Tourism Co-operative Ltd (trading arm of AISTP) to further develop the tourism value	· · · · · · · · · · · · · · · · · · ·		
	propositions.	potential of the River Clyde e.g. high speed water buses. Working with key partners such as Argyll and the Isles Tourism Co-operative Ltd (trading arm of AISTP) to further develop the tourism value chain linked to area's unique heritage,	Lomond businesses to attend international		
	propositions.	potential of the River Clyde e.g. high speed water buses. Working with key partners such as Argyll and the Isles Tourism Co-operative Ltd (trading arm of AISTP) to further develop the tourism value	Lomond businesses to attend international		
	propositions.	potential of the River Clyde e.g. high speed water buses. Working with key partners such as Argyll and the Isles Tourism Co-operative Ltd (trading arm of AISTP) to further develop the tourism value chain linked to area's unique heritage, provenance and authenticity.	Lomond businesses to attend international		
	propositions.	potential of the River Clyde e.g. high speed water buses. Working with key partners such as Argyll and the Isles Tourism Co-operative Ltd (trading arm of AISTP) to further develop the tourism value chain linked to area's unique heritage, provenance and authenticity. Helensburgh and Lomond to be developed as a	Lomond businesses to attend international		
	propositions.	potential of the River Clyde e.g. high speed water buses. Working with key partners such as Argyll and the Isles Tourism Co-operative Ltd (trading arm of AISTP) to further develop the tourism value chain linked to area's unique heritage, provenance and authenticity.	Lomond businesses to attend international		

Ref (CO and SO) – reference to corporate outcome and service outcome which this particular outcome will contribute towards. *Budget to be confirmed after budget decision in February 2014.

Lead partners: Argyll and Bute Council (ABC); Scottish Enterprise (SE); Scottish Government (SG); Marine Scotland (MS); Scottish Power Renewables (SPR); Scottish and Southern Energy (SSE); Crown Estate Commission (CEC); Skills Development Scotland (SDS); Scottish Natural Heritage (SNH); Argyll and Bute Renewables Alliance (ABRA); Community Planning Partners (CPP); Highlands and Islands Enterprise (HIE); Argyll and the Isles Strategic Tourism Partnership (AISTP); Visit Scotland (VS).

Sustainable Econ	omic Assets: Priority Two - Tourism	n, Quality Food and Drink, Forestry in Helensburg	h and Lomond		
	sburgh and Lomond	, , , , , , , , , , , , , , , , , , , ,			
Ref (CO & SO)	Outcome (by year 5)	Actions to achieve outcome	Success measures (in year)	Lead partners	Budget*
CO11 & ET02	Develop cruise ship market value chain across Argyll and Bute and improve profile.	Argyll and Bute Council works with partners to grow market.	Increase number of cruise ships and passengers across Argyll and Bute Council area, including Helensburgh.	Cruise Scotland, ABC, Shipping Companies, VS and RYA.	£X Staff time
CO1 & ET01	Argyll Coastal Waters project delivery.	Work in partnership to deliver this project at the Helensburgh waterfront.	Completion of Helensburgh infrastructure works by end of April 2014. Employment of Paddle Sports Development Officer by end of 2013 (Argyll and Bute wide). Rolling out of five modern apprenticeships within existing businesses across whole of Argyll and Bute, 2013/14.	ABC and STRAMASH.	£X Staff time
Quality Food & D	rink in Helensburgh and Lomond				
Ref (CO & SO)	Outcome (by year 5)	Actions to achieve outcome	Success measures (in year)	Lead partners	Budget*
CO1 & ET01	Sustainable food and drink supply chain that adds value across all its key components, primary producers to processors, in order to generate growth and wealth for	Council collaborates with the Argyll and the Isles Agricultural Forum, Food from Argyll, HIE and Argyll and the Islands LEADER LAG to build on and support local initiatives/projects. Delivery of Taste of Rural Europe (TORE)	Development of new up-to-date strategy for Argyll and the Isles Agricultural Forum, (Argyll and Bute wide) 2013/14. Development and delivery of TORE web	ABC, A&IAF, SAOS, HIE/SE, SFD and A&I LEADER LAG.	£X Staff time
	Helensburgh and Lomond.	project.	portal (2013/14) with key partners. Development and build of online listing that can offer combination packages to the visitor of food, accommodation and activities, also the production of a flier for the listing (2013/14)		

Ref (CO and SO) – reference to corporate outcome and service outcome which this particular outcome will contribute towards. *Budget to be confirmed after budget decision in February 2014.

Lead partners: Argyll and Bute Council (ABC); Visit Scotland (VS); Royal Yachting Association (RYA); Argyll and the Isles Agricultural Forum (A&IAF); Scottish Agricultural Organisation Society (SAOS);

Highlands and Islands Enterprise (HIE); Scottish Enterprise (SE); Scotland Food and Drink (SFD); Argyll and the Islands LEADER Local Action Group (LAG).

Notes:

Sustainable Econ	Sustainable Economic Assets: Priority Two – Tourism, Quality Food and Drink, Forestry in Helensburgh and Lomond (continued)					
Forestry in Helen	sburgh and Lomond					
Ref (CO & SO)	Outcome (by year 5)	Actions to achieve outcome	Success measures (in year)	Lead partners	Budget*	
CO1 & ET01	Strengthen the commercial competitiveness of the forestry sector in Helensburgh and Lomond with a focus on added value.	Delivery of Argyll and Bute Woodland and Forestry Strategy and Action Plan.	Delivery of appropriate areas of the Action Plan (2013/14) where Argyll and Bute Council Development and Infrastructure department is the lead partner. Discrete targets for Argyll and Bute Council will be developed in-year.	ABC, FCS, SE and A&I LEADER LAG.	£X Staff time	
	Deliver/contribute to the low carbon economy.					

Ref (CO and SO) – reference to corporate outcome and service outcome which this particular outcome will contribute towards. *Budget to be confirmed after budget decision in February 2014.

Lead partners: Argyll and Bute Council (ABC); Forestry Commission Scotland (FCS); Scottish Enterprise (SE): Argyll and the Islands LEADER Local Action Group (LAG).

Connected Helensburgh and Lomond

Theme – A Connected Helensburgh and Lomond					
ity/Utilities in Helensburgh and Lo	mond				
Outcome (by year 5)	Actions to achieve outcome	Success measures (medium to longer-term)	Lead partners	Budget*	
Superfast broadband to 85% – 90% of the population by 2020.	Argyll and Bute Council will work closely with the Scottish Government Rest of Scotland team to ensure the success of their digital infrastructure project in Helensburgh & Lomond.	Argyll and Bute interests are safeguarded and the Scottish Government's Rest of Scotland project meets its targets for Helensburgh and Lomond.	ABC, SE, SG. BT and Ofcom.	£X Staff time	
	Argyll and Bute Council will work closely with Community Broadband Scotland to ensure that communities that do not receive 2mbps broadband.	Maximise the £5 million funding available from Community Broadband Scotland.			
Improved mobile phone signal quality and coverage levels throughout Argyll and Bute.	Identify the impacts of various mobile providers' development plans on coverage across Argyll and Bute. Develop plans with partner organisations to work with the industry to maximise coverage	Continue to influence mobile phone providers to upgrade coverage across Argyll and Bute, including Helensburgh and Lomond.	ABC and HIE.	£X Staff time	
Grid – Improvements to transmission network	across Argyll and Bute. Argyll and Bute Council communicates needs to the national grid.	Through ABRA continue to influence the National Grid to increase capacity on the network.	National Grid and ABRA.	£X Staff time	
ructure: Road, Rail, Cycling and Wa	alking Transport in Helensburgh and Lomond				
Outcome (by year 5)	Actions to achieve outcome	Success measures (in year)	Lead partners	Budget*	
Road – upgrade and maintain council road network (A82).	Participation in working groups e.g. Argyll Timber Transport Group.	Roads asset planning and maintenance strategy.	ABC, TS, ATTG, RTPs and AISTP.	£X Staff time	
	Improved mobile phone signal quality and coverage levels throughout Argyll and Bute. Grid – Improvements to transmission network Outcome (by year 5) Road – upgrade and maintain	Superfast broadband to 85% – 90% of the population by 2020. Argyll and Bute Council will work closely with the Scottish Government Rest of Scotland team to ensure the success of their digital infrastructure project in Helensburgh & Lomond. Argyll and Bute Council will work closely with Community Broadband Scotland to ensure that communities that do not receive 2mbps broadband. Improved mobile phone signal quality and coverage levels throughout Argyll and Bute. Develop plans with partner organisations to work with the industry to maximise coverage across Argyll and Bute. Grid – Improvements to transmission network Argyll and Bute Council communicates needs to the national grid. Argyll and Bute Council communicates needs to the national grid. Actions to achieve outcome Participation in working groups e.g. Argyll	Superfast broadband to 85% - 90% of the population by 2020. Argyll and Bute Council will work closely with the Scottish Government Rest of Scotland team to ensure the success of their digital infrastructure project in Helensburgh & Lomond. Argyll and Bute Council will work closely with Community Broadband Scotland to ensure the success of their digital infrastructure project in Helensburgh & Lomond. Argyll and Bute Council will work closely with Community Broadband Scotland to ensure that communities that do not receive 2mbps broadband. Identify the impacts of various mobile quality and coverage levels throughout Argyll and Bute. Identify the impacts of various mobile providers' development plans on coverage across Argyll and Bute. Develop plans with partner organisations to work with the industry to maximise coverage across Argyll and Bute. Grid – Improvements to transmission network Argyll and Bute Council communicates needs to the national grid. Argyll and Bute Council communicates needs to the national grid. Argyll and Bute Council communicates needs to the national grid. Through ABRA continue to influence the National Grid to increase capacity on the network. Participation in working groups e.g. Argyll Roads asset planning and maintenance Roads asset	Outcome (by year 5) Superfast broadband to 85% — 90% of the population by 2020. Argyll and Bute Council will work closely with the Scottish Government Rest of Scotland team to ensure the success of their digital infrastructure project in Helensburgh & Lomond. Argyll and Bute Council will work closely with Community Broadband Scotland to ensure the success of their digital infrastructure project in Helensburgh & Lomond. Argyll and Bute Council will work closely with Community Broadband Scotland to ensure that community Broadband Scotland. Improved mobile phone signal quality and coverage levels throughout Argyll and Bute. Develop plans with partner organisations to work with the industry to maximise coverage across Argyll and Bute. Grid – Improvements to work with the industry to maximise coverage across Argyll and Bute. Argyll and Bute Council communicates needs to the national grid. Argyll and Bute Council communicates needs to the national grid. Argyll and Bute Council communicates needs to the national grid. Actions to achieve outcome Outcome (by year 5) Actions to achieve outcome Success measures (medium to longerterm) Argyll and Bute interests are safeguarded and mainten and Babc, Sc, SG. Brand Coverage for Scotland Bute and the Scottish Government's Rest of Scotland and the Scottish Government's Rest of Scotland to ensure that the Scottish Government's Rest of Scotland the interests are safeguarded and the Scottish Government's Rest of Scotland the Scotland to ensure that the Scotland to ensure	

Ref (CO and SO) – reference to corporate outcome and service outcome which this particular outcome will contribute towards. *Budget to be confirmed after budget decision in February 2014.

Lead partners: Argyll and Bute Council (ABC); Scottish Enterprise (SE): Scottish Government (SG); British Telecom (BT); Argyll and Bute Renewable Alliance (ABRA); Transport Scotland (TS); Argyll Timber Transport Group (ATTG); Regional Transport Partnerships (RTPs); Argyll and the Isles Strategic Tourism Partnership (AISTP).

Theme – A Conn	ected Helensburgh and Lomond (co	ntinued)			
Transport Infrast	tructure: Road, Rail, Cycling and Wa	alking Transport in Helensburgh and Lomond (con	tinued)		
Rail Services					
Ref (CO & SO)	Outcome (by year 5)	Actions to achieve outcome	Success measures (in year)	Lead partners	Budget*
CO11 & ET02	Safeguard and influence the	Ongoing support to improved rail connectivity	Success measure?		£X
	improvement of rail links to,	from Helensburgh with central Scotland.			Staff time
	from Helensburgh to Central				
	Scotland.				
Cycling and Wall	king				
Ref (CO & SO)	Outcome (by year 5)	Actions to achieve outcome	Success measures (in year)	Lead partners	Budget*
CO11 & ET02	Improve cycling and walking	Pursue external funding and work with in	Maximise external funding secured e.g. from	ABC, SPT,	£X
	network across Argyll and Bute	partnership to develop the local and national	SPT and Sustrans	Sustrans, HC	Staff time
	and improve active travel	cycle network (e.g. Helensburgh to Cardross		and FCS.	
	network, for example, Core	Cycle Way) and Core Path Plan.	Increase usage of cycle network through		
	Path Plan, 2013.		annual monitoring of customer satisfaction		
			undertaken by Sustrans.		
Road Safety in H	elensburgh and Lomond				
Ref (CO & SO)	Outcome (by year 5)	Actions to achieve outcome	Success measures (in year)	Lead partners	Budget*
CO11 & ET02	Improve journey safety to	Reduction of casualties of 40% by 2020 based	Facilitate a programme of road safety	ABC, SG, SFRS,	£X
	promote improved access and	on the 2004/08 average developed by the	education, training and promotional	PS and	Staff time
	minimise risk of accident -	Scottish Government.	measures throughout Argyll and Bute by the	RSWoS.	
	increased economic activity will		Road Safety Unit (2013/14).		
	increase road usage.	Work with partners to promote a protocol of			
		effective and efficient co-ordination and			
		communication for the re-opening of roads			
		further to road accidents.			

Notes: Ref (CO and SO) – reference to corporate outcome and service outcome which this particular outcome will contribute towards. *Budget to be confirmed after budget decision in February 2014.

Lead partners: Argyll and Bute Council (ABC); Strathclyde Partnership for Transport (SPT); Highland Council (HC); Forestry Commission Scotland (FCS); Scottish Government (SG); Scottish Fire and Rescue Service (SFRS); Police Scotland (PS); Road Safety West of Scotland (RSWoS).

Collaborative Helensburgh and Lomond

Theme – A Collab	Theme – A Collaborative Helensburgh and Lomond				
Monitor Nationa	l Policy				
Ref (CO & SO)	Outcome (by year 5)	Actions to achieve outcome	Success measures (in year)	Lead partners	Budget*
CO1 & ETO1	Enhance economic development throughout Helensburgh and Lomond through understanding of and alignment with national policy.	Participation in appropriate and relevant national initiatives.	Annual dissemination and awareness raising of national policy through the annual review of the Helensburgh and Lomond EDAP.	ABC	£X Staff time
Monitor Nationa					
Ref (CO & SO)	Outcome (by year 5)	Actions to achieve outcome	Success measures (in year)	Lead partners	Budget*
CO1 & ETO1	Collaboration of internal Council departments and Community Planning Partners in order to maximise and benefit from national funding opportunities.	Lever maximum resource and support from national funding through working with an optimal number of eligible projects. Identify new funding sources.	Benchmark funding per capita compared with other local authorities (2013/14). Ongoing monthly dissemination of national funding opportunities internally and externally through the Council's Funding Alert.	ABC, CPP and SLOG.	£X Staff time
Monitor Europea	an Policy				
Ref (CO & SO)	Outcome (by year 5)	Actions to achieve outcome	Success measures (in year)	Lead partners	Budget*
CO1 & ETO1	Maintain a key focus on relevant European policies.	Work with our European networks to influence European policy throughout the new programming period, 2014-2020.	Ongoing delivery of the refresh European Action Plan (2013-18) aligned to the Council's European Work Plan, 2014-2020.	ABC, CPMR and WOSEF	£X Staff time
			Maintain and monitor the European consultation forward planner document on an ongoing basis to ensure responses meet deadlines (input from relevant Council departments).	ABC	

Ref (CO and SO) – reference to corporate outcome and service outcome which this particular outcome will contribute towards. *Budget to be confirmed after budget decision in February 2014.

Leader partners: Argyll and Bute Council (ABC); Community Planning Partners (CPP); Scottish Lottery Officers Group (SLOG); Conference of Peripheral Maritime Regions of Europe (CPMR); West of Scotland European Forum (WOSEF).

Theme – A Colla	Theme – A Collaborative Helensburgh and Lomond (continued)				
Monitor Europe	an Funding				
Ref (CO & SO)	Outcome (by year 5)	Actions to achieve outcome	Success measures (in year)	Lead partners	Budget*
CO1 & ETO1	Maximise European funding	Lever maximum resource and support from	Benchmark funding per capita compared	ABC and	£X
	and Argyll and Bute's policy	Europe through working with an optimal	with other local authorities (2013/14).	SGSFD	Staff time
	influence in order to promote	number of eligible projects for funding. Identify			
	sustainable economic growth	new funding sources.	Ongoing monthly dissemination of European	ABC	
	and regeneration.		funding opportunities internally and		
		Facilitation and support to Argyll and Bute	externally through the Council's Funding		
		Council Project Managers within the	Alert.		
		Helensburgh and Lomond area with regard to			
		the European funding element of project	Successful closure of the projects under the	ABC and	
		applications and the preparation and delivery	European programming period, 2007-2013	SGSFD	
		of claims.	(2013/2014 and 2014/2015).		
CO1 & ETO1	Successful completion and	Maintain the Secretariat function and Lead	Meet completion and closure timetable set	ABC and A&I	£X
	closure of the Argyll and the	Partner role with Argyll and Bute Council to	by the Scottish Government (2013/2014 and	LEADER LAG	Staff time
	Islands LEADER Programme,	support the Argyll and the Islands LEADER	2014/2015).		
	2007-2013.	Local Action Group (LAG) during the	Constitution of the state of th	ADC AQL	
		completion and closure for the 2007-2013	Successful monitoring and audit visits by the	ABC and A&I	
		programming period.	Scottish Government (approx. two per annum).	LEADER LAG	
CO1 & ETO1	Delivery of the 2014-2020	Secure the local delivery of the 2014-2020	Submission of one Local Development	ABC and A&I	£X
	Argyll and the Islands LEADER	Argyll and the Islands LEADER Programme	Strategy and one Business Plan for the Argyll	LEADER LAG	Staff time
	Programme.	through participation on appropriate Scottish	and the Islands LEADER programme 2014-		
		Government and Scottish Rural Development	2020 (to include Helensburgh).		
		Programme working groups.			
		Prepare and submit the Local Development			
		Strategy and Business Plan to the Scottish			
		Government in order to bid for the Argyll and			
		the Islands LEADER programme for 2014-2020.			

s: Ref (CO and SO) – reference to corporate outcome and service outcome which this particular outcome will contribute towards. *Budget to be confirmed after budget decision in February 2014.

Leader partners: Argyll and Bute Council (ABC); Scottish Government Structural Funds Division (SGSFD); Argyll and the Islands LEADER Local Action Group (A&I LEADER LAG).

Employability					
Ref (CO & SO)	Outcome (by year 5)	Actions to achieve outcome	Success measures (in year)	Lead partners	Budget*
CO1 & ETO1	Argyll and Bute Employability	Ongoing development of the relationship with	Job entries under the claimant groups Job	ABC, Argyll	£X
	service maintains delivery of	Working Links and delivery partners to secure	Seeker Allowance (JSA) 18-24 cohort and JSA	Training, Arkle	Staff time
	the UK Government's Work	arrangements for optimal delivery to the	25+ cohort of the Work Programme to	Training, JCP,	
	Programme and other	unemployed.	increase by 3% per annum.	LH, TO, TSH,	
	supportive employability			20/20C	
	programmes.	Ongoing development of the relationship with	Job entries under the claimant group		
		partners with regard to other supportive	Employment Support Allowance (ESA) Flow		
		employability programmes to ensure optimal	of the Work Programme to increase by 1.5%		
		delivery to clients through established Service	per annum.		
		Level Agreements.			
Skills Developme	ent				
Ref (CO & SO)	Outcome (by year 5)	Actions to achieve outcome	Success measures (in year)	Lead partners	Budget*
CO1 & ETO1	Skills development	Work in partnership with Skills Development	Host the Youth Employment Activity Plan	ABC and SDS	£X
	interventions respond to the	Scotland and appropriate Council and	with Skills Development Scotland on behalf		Staff time
	needs of the Helensburgh and	Community Planning Partners.	of Community Planning Partners.		
	Lomond economy and support				
	individuals and businesses	Growth and development of the Argyll and	During 2013/2014 contribute to the	ABC, HIE, SDS,	
	individuals and businesses realise their full potential.	Growth and development of the Argyll and Bute Employability Partnership to enhance	During 2013/2014 contribute to the development and implementation of the	ABC, HIE, SDS, JCP, AC, AVA,	
		Bute Employability Partnership to enhance	development and implementation of the	JCP, AC, AVA,	
		Bute Employability Partnership to enhance	development and implementation of the Strategic Skills Pipeline and the Youth	JCP, AC, AVA, NHS CHP, AC	
		Bute Employability Partnership to enhance service delivery aligned to customer needs.	development and implementation of the Strategic Skills Pipeline and the Youth Employment Activity Plan through the Argyll and Bute Employability Partnership.	JCP, AC, AVA, NHS CHP, AC	
		Bute Employability Partnership to enhance service delivery aligned to customer needs. Delivery of bespoke Business Gateway	development and implementation of the Strategic Skills Pipeline and the Youth Employment Activity Plan through the Argyll and Bute Employability Partnership. 13 workshops to be delivered by Argyll and	JCP, AC, AVA, NHS CHP, AC UHI	
		Bute Employability Partnership to enhance service delivery aligned to customer needs.	development and implementation of the Strategic Skills Pipeline and the Youth Employment Activity Plan through the Argyll and Bute Employability Partnership.	JCP, AC, AVA, NHS CHP, AC	

Ref (CO and SO) – reference to corporate outcome and service outcome which this particular outcome will contribute towards. *Budget to be confirmed after budget decision in February 2014.

Leader partners: Argyll and Bute Council (ABC); Job Centre Plus (JCP); Lochaber Hope (LH); Tell Organisation (TO); Third Sector Hebrides (TSH); 20/20 Clearview (20/20C); Highlands and Islands

Enterprise (HIE): Skills Development Scotland (SDS); Job Centre Plus (JCP): Argyll College (AC); Argyll Voluntary Action (AVA); National Health Service Community Health Partnership (NHS CHP); Argyll

College University of the Highlands and Islands (UHI).

Notes:

Harness the Pote	ential of the Community and Third	Sector			
Ref (CO & SO)	Outcome (by year 5)	Actions to achieve outcome	Success measures (in year)	Lead partners	Budget*
CO8 & ET04	Harness the potential of the third sector and increase their capacity to deliver sustainable communities.	Bespoke support to developing social enterprises from within and outwith the Council which meet with Council priorities (CHORD, EDAP). Work with Community Planning Partners to ensure the benefits of the Argyll and Bute Local Service Initiative (ABLSI) are realised into the medium to longer term. Support the Third Sector to take ownership of Council assets through the Third Sector Asset	As projects are identified on an annual basis within Helensburgh and Lomond (2013/14). Number of Argyll and Bute Council services, on an annual basis, implementing delivery in partnership with social enterprises and SE, through ABLSI (2013/14). Launch the Third Sector Asset Transfer Policy and Procedures (2013/14). Provide ongoing support for asset transfers	ABC ABC (Social Enterprise Team, Estates	£X Staff time
CO8 & ET04	As above.	Transfer process. Maximise external funding opportunities for Third sector groups. Continue to prepare and disseminate the Council's Funding Alert, Topic Sheets and online toolkits and resources such as GRANTnet.	Monthly Funding Alert and ongoing dissemination and facilitation of appropriate documentation to meet customer needs.	ABC	£X Staff time

Notes: Ref (CO and SO) – reference to corporate outcome and service outcome which this particular outcome will contribute towards. *Budget to be confirmed after budget decision in February 2014.

Leader partners: Argyll and Bute Council (ABC).

Compelling Helensburgh and Lomond

Theme – A Comp	Theme – A Compelling Helensburgh and Lomond				
Increase Profile					
Ref (CO & SO)	Outcome (by year 5)	Actions to achieve outcome	Success measures (in year)	Lead partners	Budget*
CO1 & ETO1	Increase the profile of the Helensburgh and Lomond area to attract economically active new residents (individuals and families) inward investors and visitors in order to promote economic development.	Creation of a 5 year action plan detailing: • who is responsible? • resources required? • who we want to appeal to? • what are the Compelling messages for each key group? • how do we align with the other three Cs? • how do we reach target audiences? • who are our key partners? • how do we monitor?	Approved plan with resources assigned.	ABC Comms team, ABC departments and other appropriate Community Planning Partners.	£X Staff time
CO1 & ETO1	As above.	Create and agree clear propositions based on	Recognition of key messages (would require benchmarking/tracking). Increase press coverage. Track response to activities.	ABC Comms team ABC Economic Development SE VisitScotland	£X Staff time
CO1 & ETO1	As above.	Provide greater marketing and information to encourage economically active individuals and families to relocate to Helensburgh and Lomond: • offer practical relocation advice • improve profile information on Council website and provide single point of contact for enquiries • create packages of support around key propositions, including families with young children, young people and lifestyle enthusiasts.	To be confirmed once action plan developed.	ABC Comms team, ABC departments and other appropriate Community Planning Partners.	£X Staff time

Notes: Ref (CO and SO) – reference to corporate outcome and service outcome which this particular outcome will contribute towards. *Budget to be confirmed after budget decision in February 2014.

Leader partners: Argyll and Bute Council (ABC); Scottish Enterprise (SE).

Theme – A Compelling Helensburgh and Lomond (continued) Increase Profile					
Ref (CO & SO)	Outcome (by year 5)	Actions to achieve outcome	Success measures (in year)	Lead partners	Budget*
CO1 & ETO1	Increase the profile of the Helensburgh and Lomond area to attract economically active new residents (individuals and families) inward investors and visitors in order to promote economic development.	Provide greater support to businesses considering relocating to Helensburgh and Lomond liaising with Highlands and Islands Enterprise (HIE) and Scottish Development International (SDI).	To be confirmed once action plan developed.	SE SDI ABC Comms team ABC Economic Development	£X Staff time
CO1 & ETO1	As above.	Greater exposure for Helensburgh and Lomond by increasing visitor volumes: support AISTP activities target volume visitor entry points with 'compelling' information, with focus on heritage, culture and provenance, outdoor enthusiasts, food and drink tourists, and wildlife tourists follow up visitors interested in returning/relocating/purchasing from area.	To be confirmed once action plan developed.	AISTP, ABC Comms team, ABC Economic Development and ABC Community & Culture.	£X Staff time

Notes: Ref (CO and SO) – reference to corporate outcome and service outcome which this particular outcome will contribute towards. *Budget to be confirmed after budget decision in February 2014.

Leader partners: Argyll and Bute Council (ABC), Scottish Enterprise (SE), Scottish Development International (SDI) and Argyll and the Isles Strategic Tourism Partnership (AISTP).

ARGYLL AND BUTE COUNCIL

HELENSBURGH AND LOMOND AREA COMMITTEE

COMMUNITY SERVICES

11 February 2014

GRANTS 2013/14

1.0 SUMMARY

- 1.1 This report details recommendations for the award of small grants to third sector organisations from the Community Development budget for events to support the John Muir Festival and the opening of the coast-to-coast John Muir Way (the new long-distance walking route between Helensburgh and Dunbar) between 17- 26 April 2014.
- 1.2 The Community Development team recognised that no Third Sector Grant funding would be available to support the Festival in April and so set aside a small amount of funding from the community development budget to help local organisations plan events and access funds from other grant providers, including Scottish Natural Heritage.
- 1.3 Applications for funding were sought for events being held to support the John Muir Festival using the Third Sector Grant application form to ensure the assessment and monitoring process is robust.

2.0 RECOMMENDATIONS

- 2.1 That the five organisations listed below are awarded funding from the Community Development budget in recognition of this one-off event.
- 2.2 Grants will only be awarded pending receipt of the correct paperwork and an approved financial check.

Ref No	Organisation	Total Project Costs	Amount Requested	Recommendation
	Friends of Loch Lomond			
2.2.1	and The Trossachs	£2990	£500	£500
2.2.2	ArtsQuest SCIO	£8570	£2,870	£1000
	Friends of Duchess Wood			
2.2.3		£500	£250	£250
	Helensburgh Explorer			
2.2.4	Scouts	£600	£300	£300
2.2.5	Soulwind	£11483	£961	£500

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		Total Recommended	£2,550	

3.0 DETAIL

	Organisation	Rationale for grant allocation
3.1	Friends of Loch Lomond and the Trossachs	To support two John Muir Festival linked events, a Jimmy McGregor concert in the Victoria Halls that will pay homage to John Muir on April 24 and new drama to be performed on the John Muir Way/Three Lochs Way route on April 26 where 'John Muir' will meet 'Tom Weir' and around 100 walkers will converge on Goukhill.
Songcycle that will be written for, and performed in an intergenerational group from the Helensburgh a		To support the composition and performance of the John Muir Songcycle that will be written for, and performed in Helensburgh by an intergenerational group from the Helensburgh and Lomond community. The music will be written by local composer and musician Louise Burnett
3.3	Friends of Duchess Wood	To support the production of a John Muir themed walking theatre event at Duchess Woods in Helensburgh.
3.4	To help the Explorers showcase their pioneering and field at Hermitage Park on April 26 and give people an opportu	
3.5	Soulwind	To support the John Muir Songline, a singing project involving choirs from Dunbar to Helensburgh, culminating in an event in Hermitage Park and being organised by the local singing group Soulwind.

4.0 CONCLUSION

4.1 All organisations have been contacted and grant applications assessed.

5.0 IMPLICATIONS

5.1 Policy: None

5.2 Financial: As per area budget allocation.

5.3 Legal: None 5.4 HR: None

5.5 Equalities Consistent with the Equal Opportunities policy of

Argyll and Bute Council.

5.6 Risk: Monitoring of the process will minimise any risk to the

Council

5.7 Customer Service: None

Margaret Fyfe Community Development Manager 11 February 2014

For further information contact: Audrey Baird, Community Development Officer for Helensburgh and Lomond. Tel No: 01436 658735.

ARGYLL AND BUTE COUNCIL

HELENSBURGH AND LOMOND AREA COMMITTEE 11 FEBRUARY 2014

CUSTOMER SERVICES

HELENSBURGH & LOMOND MEETING CYCLE

1. SUMMARY

This report outlines the proposed cycle of meetings within the Helensburgh and Lomond area from April 2014 until April 2015.

2. RECOMMENDATIONS

2.1 Members are asked to agree the outlined cycle of Area Committee, Community Planning Group and Business Day meetings as detailed in the attached Appendix.

3. DETAIL

- 3.1 The Council considered a programme of meetings from April 2014 to April 2015 at their meeting on 23 January 2014.
- 3.2 In accordance with this programme, Helensburgh & Lomond Area Committee will continue with the existing cycle of meetings, such that:-

Area Committees will take place on the morning of the second Tuesday of April, June, August, October, December, February and April;

Pre agenda briefings will take place two weeks before the Area Committee meeting;

Community Planning Group meetings will take place quarterly, in the afternoon of the second afternoon in June, September, December and March: and

Business meetings will take place in the morning of the second Tuesday of May, September, November, January and March.

4. CONCLUSION

4.1 The Area Committee are invited to endorse the programme of meetings attached as Appendix 1.

5. IMPLICATIONS

Policy - None
Financial - None
Legal - None
HR - None
Equalities - None
Risk - None
Customer
Service -

Executive Director of Customer Services 29 January 2014

For further information contact: Melissa Stewart, Area Governance Officer, Kilmory, Lochgilphead – Tel. 01546 604331

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Pre Agenda Paper Issue	Pre Agenda Meeting	Papers to Governance	Agenda Issue	AREA COMMITTEE	Venue	Start Time
		and Law		MEETING		
Tuesday	Tuesday	Friday 28 th	Tuesday 1 st	Tuesday 8 th	Marriage	9.30am
18 th March	25 th March	March	April	April	Room	
Tuesday	Tuesday	Friday 30 th	Tuesday 3 rd	Tuesday 10 th	Pillar Hall	9.30am
20 th May	27 th May	May	June	June		
Tuesday	Tuesday	Friday 1 st	Tuesday 5 th	Tuesday 12 th	Marriage	9.30am
22 nd July	29 th July	August	August	August	Room	
Monday	Tuesday	Friday 3 rd	Tuesday 7 th	Tuesday 14 th	Pillar Hall	9.30am
22 nd	30 th	October	October	October		
September	September					
Tuesday	Tuesday	Friday 28 th	Tuesday 2 nd	Tuesday 9 th	Pillar Hall	9.30am
18 th	25 th	November	December	December		
November	November					
Tuesday	Tuesday	Friday 30 th	Tuesday 3 rd	Tuesday 10 th	Pillar Hall	9.30am
20 th January	27 th January	January	February	February		
Tuesday	Tuesday 31 st	Friday 3 rd	Tuesday 7 th	Tuesday 14 th	Pillar Hall	9.30am
24 th March	March	April	April	April		

Agenda Issue	Business Day	Venue	Start Time
	2014		
Tuesday 4 th March	Tuesday 11 th March	Pillar Hall	9.30am
Tuesday 6 th May	Tuesday 13 th May	Pillar Hall	9.30am
Tuesday 2 nd September	Tuesday 9 th September	Pillar Hall	9.30am
Tuesday 4 th November	Tuesday 11 th November	Pillar Hall	9.30am
	2015		
Tuesday 6 th January	Tuesday 13 th January	Pillar Hall	9.30am
Tuesday 3 rd March	Tuesday 10 th March	Pillar Hall	9.30am

Agenda Issue	Community Planning Group Meeting	Venue	Start Time
	2014		
Tuesday 11 th February	Tuesday 11 th March	Pillar Hall	2.00pm
Tuesday 13 th May	Tuesday 10 th June	Pillar Hall	2.00pm
Tuesday 12 th August	Tuesday 9 th September	Pillar Hall	2.00pm
Tuesday 11 th	Tuesday 9 th December	Pillar Hall	2.00pm
November			
	2015		
Tuesday 10 th February	Tuesday 10 th March	Pillar Hall	2.00pm

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